MEDICAL COUNCIL OF CANADA
2017-2018
ANNUAL REPORT

IN PARTNERSHIP



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About the Medical Council of Canada

The Medical Council of Canada (MCC) strives to achieve the highest level of medical care for Canadians through excellence in evaluation of physicians. It assesses more than 11,000 medical students and graduates every year through examinations, offered across Canada and internationally. The MCC is also a leader in verifying and storing physician credentials, maintains the Canadian Medical Register, and supports research and development to remain at the forefront of innovation in medical assessment.



In Partnership

Canada's health-care system is complex, vital and changing. Meeting its evolving needs demands one thing above all else: partnership.

We work in that spirit of collaboration and cooperation every day at the Medical Council of Canada – with certification colleges and regulators, medical students and international graduates, residents and practising physicians, everyone with a stake in ensuring that medicine in Canada reflects the most current thinking and upholds the highest standards of quality.

Partnership is one of our strategic pillars. It keeps us connected and engaged. And it allows us to deliver the full value of our expertise in medical assessment and evaluation for the benefit of all Canadians.

Partnership across the continuum

Through partnership, we extend assessment and evaluation across the full continuum of a practitioner's training – from learning and licensure to ongoing practice.

LEARNERS Medical students and residents

REGISTRANTS Candidates for licensure Licensed physicians practising in Canada

- Enhancements to the MCCQE Part I and MCCQE Part II
- Delivery of item banking as a service to the College of Family Physicians of Canada
- Refinements Progress on a to MCC 360 pan-Canadian **Practice-Ready**

international

medical

graduates

 Collaborative Assessment for research into understanding physician outcomes

President's message



Last year was not just a busy year for the Medical Council of Canada (MCC), but a particular kind of busy. The work underway had many "moving parts" – aspects requiring coordination, interconnection and careful timing. And that, of course, required partnership.

We continued to work with faculties of medicine and other stakeholders across the country as we moved toward the end of implementing our Blueprint for new medical examinations. We concluded the proof-ofconcept for MCC 360 in collaboration with the College of Physicians & Surgeons of Alberta. We worked closely with our exam administration vendor, Prometric, to ensure that the MCC Qualifying Examination Part I is delivered to the same exacting standard when it is offered abroad in 2019.

The demand for collaboration and cooperation last year was as much internal as external. These days, many organizations talk about breaking down silos – fostering greater collaboration and leveraging skills across internal disciplines to accomplish more. This was certainly the case at the MCC last year as well.



Beyond the practical need to work together, there's also a responsibility associated with it. The resources of Canada's health-care system are finite: it's not just unnecessary to reinvent the wheel, to duplicate the efforts of others; it's unacceptable. We need, collectively, to share our knowledge and expertise, and I am pleased to say I see more of that happening every year.

That sharing is only going to become more important in the future, as the role of the physician continues to evolve, especially in light of technologies such as artificial intelligence, wearables and remote health-care delivery systems. At the MCC, we'll have to work with our partners in education to determine how best to help students prepare – and be evaluated – for that new reality.

Dr. Ian Bowmer, who has served as the MCC's Executive Director since 2007 and will retire in the fall of 2018, has done a remarkable job of steering the organization through a period of tremendous change. I thank him sincerely for his leadership, which has showcased the Council's world-renowned expertise in examination and inspired the entire MCC team to excel.

I thank the staff as well, who continue to do yeoman service on enormously complex projects that have demanded truly multidisciplinary skills to see them through.

The future will continue to bring change to the practice of medicine, and to our role across the assessment continuum. I look forward to seeing what our spirit of partnership will yield in the years to come.

Dr. Karen Shaw President, MCC

Executive Director's Message

In October 2018, Dr. Ian Bowmer will retire from the MCC after 11 years as Executive Director. We asked him about his tenure, how the medical assessment landscape has changed and how the MCC evolved as an institution to meet shifting needs.

Dr. lan BOWMER

QUESTION DR. BOWMER

If there was one word to sum up your approach as Executive Director, what would it be? I'd like to say "collaborative". That probably goes back to my roots as Dean of Medicine at Memorial University. In Newfoundland, it was fairly easy to get CEOs of hospitals, medical school deans and the deputy minister around the same table, and that was how we made things work. I hope I carried that spirit forward into the MCC.

How has the medical assessment landscape changed since you took on this role in 2007? The development of a national repository for physician credentials is certainly one of the major changes. That began because the government wanted to make it easier for international medical graduates to come to Canada, and we needed a place where all parties could have access to those credentials. As the project went forward, we were able to extend it to the credentials of all physicians. (cont. next page)

DR. BOWMER

(cont. from previous page) The success of that also suggested a single medical application process is possible in this country, which led to physiciansapply.ca. Both set us on the road to productive partnerships with federal departments like Health Canada and Employment and Social Development Canada that are still going strong today.		Do you think there is an appetite among Canadians for ongoing physician assessment?	To be honest, I think it's what Canadians have always expected – that physicians regularly hone their skills and refresh their medical knowledge. The shift, I think, has been among the medical regulatory authorities, who increasingly see ways that assessment can help ensure	
evolved as an more efficier organization to what we do	We've had to find ways to work more efficiently so we can expand what we do for candidates and our other partners. Technology has		high standards of care and that physicians should be able to demonstrate that they're maintaining competence. We hope MCC 360 will facilitate that.	
developments?	allowed that, since we've been able to automate many of our processes. It has meant the growth of our work has outpaced our growth in staff, giving us efficiency and the ability to scale. Internal partnership, cross-training and a team of dedicated people always ready to do more have made that possible.	What do you see as the most important areas of focus for the Council going forward?	How we integrate artificial intelligence and other innovations into assessment processes will be extremely important. These technologies have the potential to dramatically enhance delivery, consistency, security and other essential areas. At the same time,	
Does the Council see itself or its role differently today?	The work of the Assessment Review Task Force led to a shift in our thinking about the role of assessment itself. That has changed the way we assess physician competencies and broadened our focus. We're now looking into aspects of medical knowledge and skill that we didn't before, such as communication and the psychosocial aspects of health. We also now see assessment as a means of supporting growth throughout a physician's career.		we have to be careful not to further the trend of separating the physician from the patient.	



DR. BOWMER

Is that kind of separation happening?

Oh, I think it's been going on for a long time. It goes back to what I used to say to grads at convocation about René Laennec's invention of the stethoscope. Before that piece of equipment was created, the physician used to press his ear against the patient's chest to hear their heartbeat. Obviously, the stethoscope is more accurate - and hygienic! - but it imposed a distance between doctor and patient that wasn't there before. With new technologies, we will have to take care not to lose the humaneness of the profession. The MCC will play a part in that in how it assesses.

Any parting words?

I'd like to express my gratitude to all of the MCC staff and colleagues I've worked with side by side over the years. Their enthusiasm for, and dedication to, what we've tried to achieve has been energizing and always appreciated. And to all of our partners: thank you for supporting our efforts to improve medical quality for all Canadians.

FEATURE 1: MINATIONS

New practice tests help candidates prepare to be examined on competencies related to health promotion, illness prevention, psychosocial aspects and communication.

LEARNERS

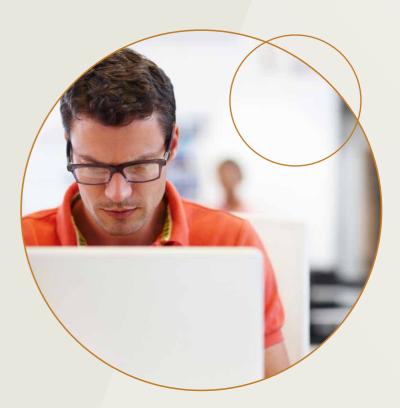
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EXAMINATIONS NEW EXAMS GET PUT TO THE TEST

Partnering on pilots and rolling out tools to help candidates prepare Implementing a new program of medical qualifying exams demands collaboration – partly because of the scope of the effort, and partly because it affects such a wide array of stakeholders, from medical schools and faculty to students and exam providers. Last year, we worked with a wide range of partners to implement Medical Council of Canada (MCC) exam updates that reflect the changing realities of medical practice and Canadian society.

We collaborated with medical schools and faculty across the country to pilot-test practice content developed for our new Medical Council of Canada Qualifying Examination (MCCQE) Part I. More than 2,000 medical students took part nationwide, generating performance data on 384 Multiple-Choice Questions as feedback on the test as a preparatory tool. A second pilot in spring 2018 gathered feedback on Clinical Decision-Making questions.

To further support students' preparations, we created an answer key to FAQs and a *webinar* about the new MCC Qualifying Examinations.



Accessible to more people in more places

The MCCQE Part I will soon be delivered in more than 80 countries under the administration of our internationally recognized vendor, Prometric – improving access and ensuring a better and more consistent examination experience for international and Canadian medical graduates. We will also offer the MCCQE Part I more frequently – four times in 2019 and up to five times starting in 2020. This flexibility will help candidates better fit the exam into their plans.

This internationalization of the MCCQE Part I, made possible thanks to funding and support from Employment and Social Development Canada, means the Medical Council of Canada Evaluating Examination (MCCEE) is no longer necessary. Originally offered to help international medical graduates determine their readiness for the MCCQE Part I, the MCCEE will be phased out in 2018.

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Dr. Beth-Ann CUMMINGS

Associate Dean, Undergraduate Medical Education, McGill University



I feel part of an important partnership with the MCC. We have the same goal of the highest level of medical care for Canadians, which I support through a quality undergraduate medical education program and the MCC through a defensible national standard of assessment.

FEATURE 2: PRACTICE-READY ASSESSMENT

A national approach to practice-ready assessment will help ensure consistent quality in health care across Canada.

REGISTRANTS

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FEATURE 2: PRACTICE-READY ASSESSMENT

A COMMON APPROACH TO DECIDING IF PHYSICIANS ARE READY TO PRACTISE

Engaging new partners to operationalize practice-ready assessments International medical graduates will play an important role in meeting Canada's future healthcare needs. We've been working with partners to ensure that no matter which Canadian jurisdiction those graduates choose to settle in, a similar standard is applied to determine their readiness to practise.

In 2017–2018, the pan-Canadian Practice-Ready Assessment (PRA) program moved out of the project phase and toward full operationalization, with funding from Health Canada, expertise from the Therapeutic Decision-Making Test Committee as well as other committees and working groups. A sustainable business model, usage agreements, centralized marking and other crucial components are now in place for the national PRA program to go forward.



As we moved toward operationalization, we continued to work with medical certification colleges and jurisdictional PRA programs. Pairing our assessment expertise with on-the-ground stakeholders has proven invaluable in moving the program forward.

Talking PRA across the country

MCC staff met with provincial governments, medical regulatory authorities, medical associations and other interested stakeholders last year to talk about the PRA program. Nova Scotia and other provinces expressed interest, as did regulators and assessment groups in the tools we've developed. Some suggested repurposing our tools for candidate orientation, assessor training and program evaluation for use for assessment of physicians in practice, which would further help ensure high health-care standards.

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Chair, National Assessment Collaboration PRA Committee

Medical Director, Saskatchewan International Physician Practice Assessment (SIPPA) program



I can't say enough about the strong work MCC staff have done to facilitate communication between PRA programs and jurisdictions across the country. It's allowed us to learn from each other, build on each other's successes and collectively advance this important initiative.

FEATURE 3: MULTI-SOURCE FEEDBACK

Feedback from real users of MCC 360, made possible through partnership, was integral to proving the program as a concept.

PRACTITIONERS



A 360° VIEW OF PERFORMANCE IN PRACTICE

Promoting continuous physician improvement through self-assessment, peer and patient feedback To uphold a high standard of care, growing numbers of health-care organizations are seeing the need for better insight into physician performance. Our ongoing pilot with the College of Physicians & Surgeons of Alberta (CPSA) is helping prove that the MCC 360 multi-source feedback tool provides the right perspective.

Last year, we enhanced MCC 360 with a revised questionnaire that invites greater physician selfreflection and augmented the tool's reporting capabilities. Our partnership with CPSA allowed us to test these new features and evaluate their impact on MCC 360 output. It also helped us validate our business model and determine how to scale up for wider deployment efficiently and cost-effectively at an appropriate price point. We will continue refining MCC 360 with CPSA and other stakeholders as we transition into an ongoing operational model.

Attracting national and international attention

More and more organizations are showing interest in MCC 360 as a tool for continuous physician improvement. We received many inquiries about the program last year from clinics, hospitals and regional health authorities. Other stakeholders will also come on board to help us test MCC 360 in 2018. There has even been interest from outside of Canada in the intellectual property behind this physician assessment innovation.

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Dr. Karen MAZUREK

MCC 360 Governance Committee

Deputy Registrar, College of Physicians & Surgeons of Alberta



MCC 360 is truly a collaborative effort. From the questions that are asked to the development of the instruments themselves and testing it all, so much of the work is done in consultation with a number of stakeholders and physicians.

FEATURE 4: OUTCOMES RESEARCH

Research into the factors that predict physician performance will help identify physicians who need support to promote high-quality care.

LEARNERS REGISTRANTS PRACTITIONERS

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FEATURE 4: OUTCOMES RESEARCH

AN EVIDENCE-BASED APPROACH TO PREDICTING PHYSICIAN SUCCESS

Engaging in collaborative research to identify factors that contribute to physician performance Can certain variables be identified early on as useful predictors of future physician performance? And if so, would that provide certification colleges, medical regulatory authorities and examination bodies like the MCC the opportunity to proactively intervene and support physicians in need of training to promote enhancement efforts? Those are some of the questions that are driving the outcomes research agenda the MCC is undertaking with partners across the country, including medical regulatory authorities and medical schools.

Working with outcomes data from the College of Physicians & Surgeons of Alberta (CPSA) and the College of Physicians and Surgeons of Ontario (CPSO), one specific research question that we're seeking to answer is whether MCC examinations might help identify candidates for licensure who are likely to struggle in practice and who may need remedial support. Ideally, this outcomes research will apply from undergraduate to postgraduate studies and into practice, improving overall health-care quality for Canadians. The ongoing pan-Canadian Physician Factors Project is one prong of this important effort.



Equally important is the ability to share data among regulatory authorities, universities, health-care providers and others who may be the guardians of physician performance measures. Doing so can be a challenge due to organizational policies, public regulations and privacy laws. Last year, we established a data sharing agreement with CPSO and a research protocol with CPSA. We also began working with medical schools in Ontario.

The full view of clinical outcomes

A physician's performance isn't the only thing that contributes to clinical outcomes. Patient behaviours and other non-physician factors play a role, too. We started working with CPSA last year to develop an investigative protocol that includes a number of physician and non-physician factors that might contribute to predicting a number of outcomes, including patient complaint rates and prescribing behaviours in a number of clinical areas. Four Ontario medical schools have also agreed to develop such a protocol with the MCC.

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Senior Researcher, College of Physicians and Surgeons of Ontario



The work we're doing on how exam scores impact practice will give us greater insight into risk and support factors. That knowledge could not be furthered without partnership, and we have an excellent partner in the MCC.

FEATURE 5: SERVICE DELIVERY

By extending its examination expertise and technical infrastructure, the MCC can save partners time and money while improving quality and effectiveness.

LEARNERS REGISTRANTS PRACTITIONERS

SERVICE DELIVERY MORE EFFICIENT ASSESSMENTS THROUGH RESOURCE SHARING

Supporting partner organizations with MCC systems for item management and marking The technology infrastructure we use to manage our assessment processes creates great value for partners who would otherwise have to develop their own processes and build their own systems. Last year, we entered a formal agreement with the College of Family Physicians of Canada (CFPC) to collaborate on ongoing system development to support delivery of the computerized questions portion of their certification exams.

Making our existing capacity available to partners can help reduce development and maintenance costs while improving quality and effectiveness. In this case, CFPC will continue to develop its own write-in test items and maintain ownership over its content, but our systems will support the management of those test items through MOC5, the in-house system we developed for our own exam management. In addition, CFPC will use our Aggregator system to support the marking of its exams. This gives CFPC the capabilities to review individual items and performance statistics, publish multiple versions of its tests as required and perform other essential processes.

Less duplication, more value

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Our partnership with CFPC signifies an important collaboration that optimizes the finite resources available to Canada's health system. Going forward, we are committed to finding more opportunities to share our expertise and infrastructure this way to better serve Canada's health system and stakeholders.



Manager, Operations and Administration, College of Family Physicians of Canada



Partnering with [the] MCC was a necessity on our part because they have expertise and resources we do not. Given the similarities of our examinations, shared challenges and common goals, they fully understand our needs.

Awards and recognitions

Recipients of this prestigious award are recognized for their exceptional contribution to the Canadian healthcare and/or health-care research fields. This distinction is unique in that its recipients come from a broad range of health disciplines, such as dentistry, physical therapy and medical practice.

In 2017, Dr. Richard Reznick

received the Outstanding Achievement Award in the Evaluation of Clinical Competence. Dr. Reznick has assumed the role of Dean of the Faculty of Health Sciences at Queen's University since 2010. He has contributed significantly to both the colorectal surgery and research in medical education since 1987. Besides his work in research, he was instrumental in developing a performancebased examination, which is now used for medical licensure in Canada. He also ran a research program on assessment of technical competence for surgeons and supervised a fellowship program in surgical education.

Throughout his career, Dr. Reznick assumed many roles including serving as inaugural Director of the Centre for Research in Education at the University of Toronto Faculty of Medicine which is affiliated with the University Health Network (The Wilson

Outstanding Achievement Award in the Evaluation of Clinical Competence



Centre – 1997-2002), Vice President of Education at University Health Network (1999-2010) and the R.S. McLaughlin Professor and Chairman of the Department of Surgery at the University of Toronto (2002-2010). Dr. Reznick has been Chief Executive Officer of the Southeastern Ontario Academic Medical Organization (SEAMO) since 2010.

In addition to his undergraduate university education and medical degree from McGill University, Dr. Reznick completed a general surgical residency at the University of Toronto. He spent two years in fellowship training obtaining a Master's degree in medical education from Southern Illinois University, and a fellowship in colorectal surgery at the University of Texas in Houston.

He has received numerous awards for his work in education, including the Royal College of Physicians and Surgeons of Canada Medal in Surgery and the James H. Graham Award of Merit, the Association for Surgical Education Distinguished Educator Award, the National Board of Medical Examiners John P. Hubbard Award, the Daniel C. Tosteson Award for Leadership in Medical Education, the 2006 Inaugural University of Toronto President's Teaching Award, and the Karolinska Institutet Prize for Research in Medical Education. In 2015, he was the recipient of McGill University's Medicine Alumni Global Award for Lifetime Achievement. Dr. Reznick is an honourary fellow of the Royal College of Surgeons of Edinburgh and the Royal College of Surgeons of Ireland.

Dr. Reznick is the author of over 130 peer-reviewed publications and has delivered 300 lectures to hospitals, universities and scientific organizations around the world.

Employee Service Awards

The MCC recognizes long-standing service of staff. In 2017–2018, the following employees received service awards for the milestones achieved:

	5 years		10 years		15 years
IT	Randy Allen	RRC	Michèle Beauseigle	EB	Lin Ma
IT	Adam Brunk	CEO	Anna Ivanich	F&CS	France Provost-Dagher
EB	Becca Carroll	EB	Ghislaine Jean	EB	Tanya Rivard
EB	Annie Granger	EB	Heather Kotarba		
EB	Alicia Inkster	RRC	Roger Lalonde		
CEO	Rebecca Morel	RRC	Brad Lawrence		
IT	Anisa Singh	EB	Nathalie Woodstock		
PAS	Fang Tian				
EB	Keith Waddell				

	20 years	25 years
•	Suzanne Deschamps	RRC Michelle Leclair

EB Mark Kennedy

RRC

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Legend:	CEO	CEO Office
	COMM	Communications
	EB	Evaluation Bureau
	F&CS	Finance & Corporate Services
	HR	Human Resources
	IT	Information Technology
	PAS	Psychometrics & Assessment Services
	RRC	Repository & Registration Centre

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Research in Clinical Assessment: Grants

To support medical assessment research, the Medical Council of Canada (MCC) offers research grants to interested faculty members, staff members or graduate students of Canadian medical faculties. Grants are intended to support and provide a principal investigator with the financial resources required to further complete his or her research, while promoting the MCC's vision of striving for the highest standard of medical care for Canadians.

Recipients for 2017–2018 include:

Miriam Lacasse

Validation psychométrique d'un outil critérié d'évaluation des compétences des résidents en médecine familiale *(in French only)*

Lynfa Stroud

The View from Both Sides: Understanding Residents' Perceptions of Receiving Formative Feedback from Non-Physicians, and How Non-Physicians Perceive Their Role in this Process

Kimberly Luu

Towards improved entrustability judgments through exploration of supervisors' real time assessment

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National Capital Region's Top Employer STATUTE CAPITAL REGION'S TOP EMPLIE

The Medical Council of Canada (MCC) was honoured to be selected as one of the National Capital Region's Top Employers for 2018. This designation recognizes the Ottawa-area employers that offer exceptional places to work with forward-thinking programs. Employers are evaluated by the editors of Canada's Top 100 Employers using the following criteria: physical workplace; work and social atmosphere; health, financial and family benefits; vacation and time off; employee communications; performance management; training and skills development; and community involvement.

> The MCC is committed to fostering an inclusive environment where employees contribute to the health and wellbeing of Canadians.

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Governance

2017–2018 Council: Members of Council at the 2017 Annual Meeting, in Ottawa, Ont.



Members of Council

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2 members from each Medical Regulatory Authority [25]
1 member from each faculty of medicine [17]
5 members of the public [5]
2 student and 2 resident members [4]

	+ EXECUTIVE BOARD	President				
		Vice-President				
		Past-Presiden	t			
		Chair of the Finance Committee				
		Members				
	+ Standing Committees of Council	Appeals Committee		Chair, Vice-Chai	r, Members	
		Finance Committee Chair, V			Chair, Vice-Chai	r, Members
		Legislation Committee Cha		Chair, Vice-Chai	Chair, Vice-Chair, Members	
		Nominating C	Committee		Chair, Members	
		Research and	Development C	Committee	Chair, Vice-Chai	r, Members
		Selection Cor	nmittee		Chair, Vice-Chai	r, Members
ADMINISTRATION		Executive Dire	ector			
		Directorates				au, Finance & Corporate
		Directorates			itory and Registra	nology, Psychometrics and ation Centre
+	Blueprint Committee	Chair, Membe	ers			
+	Central Examination Committee	Chair, Vice-Ch	nair, Chairs of Tes	t Committees		
		Test Committees	MCCQE Part I	Gynecology	; Pediatrics; Popu ganizational Aspe	licine; Obstetrics and lation Health, Ethical, ects of Medicine (PHELO);
			MCCQE Part II	Objective Str	ructured Clinical E	xamination (OSCE)
╋	Evaluating Examination Committee	Members				
	, i i i i i i i i i i i i i i i i i i i	Evaluating Exa	amination Test C	ommittee		Members
╋	National Assessment Central Coordinating Committee	Chair, Vice-Ch	air, Members			
		National Asse	ssment Collabo	ration Examina	tion Committee	Chair, Vice-Chair, Members
		National Asse Assessment C	ssment Collabo Committee	ration Practice	-Ready	Chair, Members
	-					

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	EXECUTIVE BOARD	MEMBERS AT LARGE
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	Dr. Cyril Moyse	
	Dr. Theresa Farrell	
	Dr. Geneviève Grégoire	
	Ms. Gwen Haliburton	

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Prince Edward Island	Dr. Cyril A. Moyse	Dr. Geraldine Johnston	
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New Brunswick	Dr. Edmund G.A. Schollenberg	Dr. John C. McCrea	
Quebec	Dr. Anne-Marie MacLellan	Dr. Martin Laliberté	
Ontario	Dr. Rocco Gerace	Dr. Janet van Vlymen	
Manitoba	Dr. Anna Ziomek	Dr. Robert Menzies *	+
Saskatchewan	Dr. Karen Shaw	Dr. Edward Tsoi	
Alberta	Dr. Scott McLeod	Dr. Karen Mazurek	
British Columbia	Dr. Heidi Oetter	Ms. Corrine de Bruin	
Yukon Territory	Dr. Robert Zimmerman		
Northwest Territories	Dr. Theresa Farrell	Dr. Bing Guthrie	
Nunavut	Dr. W. Alexander Macdonald	Dr. Patricia DeMaio	

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* Dr. Robert James Menzies passed away in December 2017. The MCC recognizes his successful career and the lasting contribution he made to our organization as a Member of Council.

Student & Resident members

Rob Whyte

Students	Mr. Yipeng Ge
	Mr. Philippe Simard
Residents	Dr. Irfan Nizarali Kherani
	Dr. Cassandre Latourelle-Théberge

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Standing Committees of Council

APPEALS COMMITTEE

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	Dr. Melissa Forgie	Dr. Kent Stobart
	Dr. Colette Girardin	Dr. Cathy Vardy
	Mr. Brian Mazer	

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Vice-Chair	Dr. Anne-Marie MacLella	an
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	Dr. Patricia DeMaio	Dr. Geraldine Johnston
	Dr. Theresa Farrell	Mr. Brian Mazer
	Dr. Douglas Grant	Dr. John McCrea
	Dr. Melissa Forgie	Dr. Edward Tsoi
	Dr. Tracey Hillier	Dr. Robert Zimmerman

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Vice-Chair	Ms. Andrée Robichaud
Members	Dr. Karen Mazurek
	Dr. Karen Shaw
	Dr. Cathy Vardy

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	Dr. Theresa Farrell
	Dr. Simon Field
	Dr. Anne-Marie MacLellan

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Dr. Anthony Sanfilippo

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- Vice-Chair Dr. David Musson

Chair

- Members Dr. Sylvain Coderre
 - Dr. Colette Girardin
 - Dr. Edward Tsoi

Blueprint Committee

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Members	Dr. Nancy Brager

Dr. Isabelle Desjardins

Dr. Ian Johnson

Dr. Alan Neville

Dr. Joyce Pickering

Dr. Lynn Russell

Dr. Louise Samson

Dr. Kent Stobart

Dr. Preston Tran

Central Examination Committees

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			/		
		Chair	Dr. Brent Kvern (MB)		
		Vice-Chair	Dr. Debra Pugh (ON)		
		Members	Chairs of all test committees		
	TEST COMMITTEES M	CCQE PART I			
	Clinical Decision Making	Chair	Dr. Michel Chiasson (NS)		
		Vice-Chair	Dr. Carey Matsuba (BC)		
		Members	Dr. Nadine Abdullah (ON)	Dr. Susan Mercer (NL)	Dr. Richard Scheirer (AB)
			Dr. Sandra Biem (QC)	Dr. Florin Padeanu (MB)	Dr. Mary Wells (NL)
			Dr. Nancy Brager (AB)		
	Medicine	Chair	Dr. Katina Tzanetos (ON)		
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			Dr. Jean Hudson (ON)	Dr. Michèle Mahone (QC)	
			Dr. Andrea Kew (ON)	Dr. Karen Towes (MB)	
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		Vice-Chair	Dr. Andrea Skorenki (AB)	_	
		Members	Dr. Ciaran Goojha (BC)	Dr. Shaundra Popowich (MB)	Dr. Angelos Vilos (ON)
			Dr. Marie-Claude Leduc (QC)	Dr. Martine Robichaud (NB)	
			Dr. David McLinden (ON)	Dr. Catherine Tremblay (QC)	
	Pediatrics	Chair	Dr. Mohsin Rashid (NS)		
		Vice-Chair	Dr. Teresa Cavett (MB)	_	
		Members	Dr. Keyna Bracken (ON)	Dr. Bich-Hong Nguyen (QC)	Dr. Robert Porter (NL)
			Dr. Jan Kotarba (ON)	Dr. Jane Pegg (BC)	Dr. Christine Racette (QC)
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Population Health, Ethical, Legal and Organizational Aspects of Medicine (PHELO)	Chair	Dr. Pier Bryden (ON)		
	Vice-Chair	Dr. Susan Phillips (ON)		
	Members	Dr. Martine Baillargeon (QC)	Dr. Denise Donovan (NB)	Dr. Ellen Tsai (ON)
		Dr. Fiona Bergin (NS)	Dr. Merril Pauls (MB)	Dr. Gaynor Watson-Creed (NS)
		Dr. Linda Dalpé (NB)	Dr. Arnaud Samson (QC)	
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	Vice-Chair	Dr. Marie Hayes (QC)		
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		Dr. Mark Hanson (ON)	Dr. Lauren Zanussi (AB)	
		Dr. Jean-Robert Maltais (QC)		
Surgery	Chair	Dr. Ken Kontio (ON)		
	Vice-Chair	Dr. Émilie Comeau (QC)		
	Members	Dr. Gordon Chaytors (AB)	Dr. Ross MacMahon (MB)	
		Dr. Robert Farrell (NL)	Dr. Darren Martin (NB)	
		Dr. Paul Robert Hayes (SK)	Dr. Ari Meguerditchian (QC)	
TEST COMMITTEES	CCQE PART II			
Objective Structured				
Clinical Examination (OSCE)	Chairs	Dr. Lynne Harrigan (NS)	Dr. Alan Neville (ON)	
	Members	Dr. Kathy Colinson (AB)	Dr. Michael Hogan (NL)	Dr. Pierre Plourde (MB)
		Dr. Karen D'Silva (ON)	Dr. Chantal Lemire (QC)	Dr. Gabriel Suen (AB)
		Dr. Thérèse Hodgson (ON)	Dr. Martin Plaisance (QC)	Dr. Laura Weins (SK)

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Evaluating Examination Committees

Members	Dr. Amos Akinbiyi (SK)
	Dr. Céline Bouchard (QC)
	Dr. Ian Johnson (ON)
	Dr. Gary Kay (ON)
	Dr. Elizabeth MacKay (AB)
	Dr. Neil Merritt (ON)
	Dr. Debra Pugh (ON)

Evaluating Examination Test Committee	Members	Dr. Amos Akinbiyi (SK)	Dr. Gary Kay (ON)
		Dr. David Barber (ON)	Dr. Shelagh Leahey (NS)
		Dr. Benoit Bessette (ON)	Dr. Neil Merritt (ON)
		Dr. Céline Bouchard (QC)	Dr. Michael Stirling (ON)
		Dr. Frank Chi (ON)	Dr. Albina Veltman (ON)
		Dr. Catherine Henin (QC)	Dr. Hilary Writer (ON)

National Assessment Central Coordinating Committees

	Chair	Dr. Maureen Topps (AB)			
	Vice-Chair	Dr. Mohamed Ravalia (NL)			
	Members	Mr. Sten Ardal (ON)	NS)		
		Dr. Glen Bandiera (ON)	Ms. Nancy MacBeth	(AB)	
		Dr. Elizabeth Bannister (NL)	Ms. Beverly MacLea	an-Alley (BC)	
		Dr. Steven Caldwell (AB)	Dr. Viren Naik (ON)		
		Ms. Lynda Campbell (NS)	Dr. Heidi Oetter (BC	2)	
		Dr. Don Embuldeniya (ON)	Dr. Jean Rawling (A	B)	
		Dr. Nancy Fowler (ON)	Dr. Isabelle Tardif (C	SC)	
National Assessment Collaboration Examination Committee	Chair	Dr. Steven Caldwell (AB)			
	Vice-Chair	Mr. Bruce Holmes (NS)			
	Members	Ms. Natalie MacLeod Schroed	der (MB)	Dr. Jean Rawling	g (AB)
		Dr. Julie Okapuu (QC)		Dr. Debra Sibba	ld (ON)
		Dr. Gordon Page (BC)		Dr. Carl Sparrow	/ (NL)
Netional Assessment		Dr. Rabin Persad (AB)		Dr. Preston Tran	(ON)
National Assessment Collaboration Practice- Ready Assessment Committee	Chair	Dr. Jon Witt (SK)			
	Members	Ms. Chantal Benoit (ON)	Dr. Brent Kvern (ON	l) Ms.	Cindy Streefkerk (ON)
		Dr. Jack Burak (BC)	Dr. Julian Midgley (AB) Dr.	Isabelle Tardif (QC)
		Ms. Lynda Campbell (NS)	Dr. Debra Sibbald (ON) Dr.	Maureen Topps (AB)
		Ms. Jill Hastings (AB)	Dr. Carl Sparrow (N	I) Dr	Anna Ziomek (MB)
		No. Sharhasangs (AD)	Dir Gart opanion (it	-)	

Examination statistics

		20	015	2	016	2017	
		Tested (#)	Pass rate (%)	Tested (#)	Pass rate (%)	Tested (#)	Pass rate (%)
CCEE	First-time takers	3141	77	2768	78	2678	77
	Repeat takers	670	39	665	47	599	34
	total	3811	70	3433	72	3277	69
CCQE Part I	First-time CMG* takers	2791	95	2831	97	2802	95
·	Repeat CMG [*] takers	168	64	171	69	156	63
	First-time IMG** takers	1638	60	1704	58	1677	62
	Repeat IMG ^{**} takers	1023	20	1210	29	1264	29
	total	5620	70	5916	71	5899	71
CQE Part II	First-time CPG [†] takers	2792	92	2969	92	2871	97
	Repeat CPG ⁺ takers	213	68	282	80	265	91
	Other first-time takers	1162	56	1020	63	1170	74
	Other repeat takers	639	38	648	50	675	65
	total	4806	75	4919	79	4981	87
Number	of Licentiates issued	3	610	3	901	43	342
С	First-time takers	1392	92	1447	94	1430	88
	Repeat takers	95	80	100	73	76	68
	total	1487	91	1547	93	1506	87

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Publications and presentations

Every year, MCC experts publish papers and technical reports on research, development and education, and speak at conferences and workshops.

Publications – 2017

Gotzmann, A., De Champlain, A., Homayra, F., Fotheringham, A., De Vries, I., Forgie, M., & Pugh, D. (2017). Cheating in OSCEs: The impact of Simulated Security Breaches on OSCE Performance. *Teaching and Learning in Medicine*, 29, 52-58. doi: 10.1080/10401334.2016.120832

Humphrey-Murto, S., Wood, T.J., Ross, S., Tavares, W., Kvern, B., Sidhu, S., Sargeant, J., & **Touchie, C.** (2017). Assessment Pearls for Competency-Based Medical Education. *Journal of Graduate Medical Education*, 9, 688-691, doi: 10.4300/ JGME-D-17-00365.1

Lockyer, J., Carraccio, C., Chan, M.K., Hart, D., Smee, S., **Touchie, C.**, Holmboe, E., & Frank, J.R. for the International CBME Collaborators (In press, 2017). Core principles of assessment in competency-based medical education. *Medical Teacher.* dx.doi.org/10.1080/014215 9X.2017.1315082



Publications - 2017 (cont.)

Taylor, D.R., Park, Y.S., Egan, R., Chan, M.-K., Karpinski, J., **Touchie, C.**, Snell, L.S., & Tekian, A. (Oct. 2017). EQual, a Novel Rubric to Reliably Evaluate Entrustable Professional Activities for Quality and Structure. *Academic Medicine*, 92 (Supplement), S110-S117. doi: 10.1097/ ACM.00000000001908

Publications - 2018

Chahine, S., Kulasegaram, K.M., Wright, S., Monteiro, S., Grierson, L., Barber, C., Sebok-Syer, S., McConnell, M., Yen, W., De Champlain, A., & Touchie, C. (2018). A Call to Investigate the Relationship Between Education and Health Outcomes Using Big Data. *Academic Medicine*, 2018. doi: 10.1097/ ACM.00000000002217

Wood, T.J., Pugh, D., **Touchie, C.**, Chan, J., & Humphrey-Murto, S. (2018). Can physician examiners overcome their first impression when examinee performance changes? *Advances in Health Sciences Education*, published ahead of print March 15, 2018. doi: 10.1007/s10459-018-9823-4

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Book Chapters - 2017

Morin, M., Boulais, A.-P., & De Champlain, A.F. (2017). Les avancées technologiques, les défis et les enjeux de la notation automatisée en éducation dans le domaine de la santé. In É. Dionne & I. Raîche (Eds.), *Mesure et évaluation des compétences en éducation médicale -Regards actuels et prospectifs* (pp. 111-142). Québec, QC: Presses de l'Université du Québec.

Morin, M., Boulais, A.-P., & De Champlain, A.F. (In press). Les enjeux et les défis de la notation automatisée en éducation dans le domaine de la santé. In É. Dionne & I. Raîche (Eds.), *Mesure et évaluation des compétences en éducation médicale*. Québec, QC: Presses de l'Université du Québec.

Presentations - 2017

Bartman, I., Lai, H., & Monteiro, S. (2017, April). *Implementing Electronic Scoring for OSCE*. Workshop presented at the Canadian Conference on Medical Education (CCME), Winnipeg, Man.

Boulet, J.R., & **De Champlain, A.F.** (2017, August). Scoring performance-based assessments. Workshop presented at the meeting of the Association for Medical Education in Europe (AMEE), Helsinki, Finland.

Bowmer, I., Hertzog-Grenier, J., De Champlain, A.F., & De Vries, I. (2017, April). *MCC Update – The Times They Are a'Changin'*. Session presented at the Canadian Conference on Medical Education (CCME), Winnipeg, Man.

Buttle, R., Legault, M., & Lemieux, M. (2017, June). Presentation to the Registration Special Interest Group at the Federation of Medical Regulatory Authorities of Canada AGM, Winnipeg, Man.

Clarke, A., Gotzmann, A., Tian, F., De Champlain, A.F., & Qin, S. (2017, April). *Comparing Four Linking Methods for a High-Stakes Clinical Performance Examination.* Paper presented at the annual meeting of the National Council for Measurement in Education (NCME), San Antonio, TX.

Presentations - 2017 (cont.)

De Champlain, A.F. (2017, April). The ABCs of Item Response Theory for the Medical Educator. Workshop presented at the Canadian Conference on Medical Education (CCME), Winnipeg, Man.

De Champlain, A.F. (2017, May). Implementing Automated Item Generation and Marking in the MCC's Qualifying Examination Part I: Lessons Learned. Keynote address presented at the annual meeting of the Korea Health Personnel Licensing Examination Institution, Seoul, South Korea.

De Champlain, A.F. (2017, August). Assessment – OSCE 1. Chairperson for a short communication session presented at the meeting of the Association for Medical Education in Europe (AMEE), Helsinki, Finland.

De Champlain, A.F. (2017, August). Using automated item generation in a large-scale medical licensure exam program: Lessons learned. Paper presented at the meeting of the Association for Medical Education in Europe (AMEE), Helsinki, Finland.

De Champlain, A.F. (2017, August). Using automated item generation in a large-scale medical licensure exam program: Lessons learned. Paper presented at the meeting of the International Association for Computerized Adaptive Testing (IACAT), Niigata, Japan.

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De Champlain, A.F. (2017, September). Peering Through the Looking Glass: How Advances in Technology, Psychometrics and Philosophy are Altering the Assessment Landscape in Medical Education. Keynote address presented at the International Advances Assessment Course (IAAC), London, United Kingdom.

De Champlain, A.F. (2017, December). Peering Through the Looking Glass: How Advances in Technology, Psychometrics and Philosophy are Altering the Assessment Landscape in Medical Education. Paper presented at the Australian Medical Council (AMC), Melbourne, Australia.

De Vries, I., Lafortune, Y., Lemay, P., & Lemieux, M. (2017, April). Presentation to the Undergraduate Medical Education Administrative Group at the Canadian Conference on Medical Education (CCME), Winnipeg, Man.

Ferland, A.-M., & Wojcik, J. (2017, June). Assessor orientations for high-stakes OSCEs: What works? What doesn't? Poster presented at the Association of Standardized Patient Educators (ASPE) Meeting, Alexandria, VA.

Fotheringham, A., & McCormick, J. (2017, April). Augmenting a High-Stakes OSCE with a Key Features (KF) Approach: A pilot study *to establish the best methodology.* Workshop presented at the Canadian Conference on Medical Education (CCME), Winnipeg, Man.

Gotzmann, A., Clarke, A., Tian, F., De Champlain, A.F., & Qin, S. (2017, August). Comparison of Four Linking Methods for the Medical Council of Canada's Qualifying Examination (MCCQE) Part II. Paper presented at the meeting of the Association for Medical Education in Europe (AMEE), Helsinki, Finland.

Morin, M. (2017, August). Adapting linear models for optimal test design to more complex test specifications. Paper presented at the meeting of the International Association for Computerized Adaptive Testing Conference (IACAT), Niigata, Japan.

Patsula, L., De Champlain, A.F., & Gotzmann, A. (2017, April). *Before and After: Changes to Supplementary Feedback Reports in Medical Licensure*. Paper presented at the annual meeting of the National Council for Measurement in Education (NCME), San Antonio, TX.

Roy, M. (2017, April). A Comparison of Narrative Comments Made by Physician Examiners and Standardized Patients in a High-stakes OSCE. Paper presented at the Canadian Conference on Medical Education (CCME), Winnipeg, Man.

Presentations - 2017 (cont.)

Tian, F., Gotzmann, A., Qin, S., Bartman, I., Patsula, L., & De Champlain, A.F. (2017, April). Evaluating Cumulative Standard Errors of Chained Linear Equating for a High-stakes Clinical Performance Examination. Paper presented at the annual meeting of the American Educational Research Association (AERA), San Antonio, TX.

Tian, F., Patsula, L. & De Champlain, A.F. (2017, September). Setting Performance Standard for a High-stakes, LOFT-delivered and Globally Administered Medical Knowledge Examination. Presentation at the Annual Meeting of European Association of Test Publishers (E-ATP), Noordwijk, The Netherlands.

Touchie, C. (2017, April). Developing Clinical Decision-Making Questions: A Key Features Approach. Workshop presented at the Canadian conference on Medical Education (CCME), Winnipeg, Man.

Touchie, C. (2017, April). *The New MCC Blueprint.* Workshop presented at the University of Ottawa Faculty of Medicine Annual Pre-Clerkship Retreat, Ottawa, Ont.

Touchie, C. (2017, June). The MCC Qualifying Exam Part II: How the New Blueprint Affects the OSCE. Session presented to Queen's University Postgraduate Medical Education, Kingston, Ont. Touchie, C. (2017, June). *The Why, What and How of the AFMC EPAs.* Paper presented at Queen's University Undergraduate Medical Education Retreat, Kingston, Ont.

Touchie, C. (2017, July). *Blueprinting your assessment.* Workshop presented at the University of Bern, Bern, Switzerland.

Touchie, C. (2017, July). *Making entrustment decisions during clinical training.* Paper presented at the NYU School of Medicine and the Consortium of Accelerated Medical Pathway Programs, New York, NY.

Touchie, C. (2017, September). The Why, What and How of the AFMC EPAs: Curricular Integration. Lecture with the McGill University UGME Leadership Team, Montreal, Que.

Touchie, C. (2017, September). Assessing using entrustment decisions: Where are we at? Lecture with the McGill University UGME Assessment Group, Montreal, Que.

Touchie, C. (2017, September). Turning "This is Impossible" into "We Can Do This" – Demystifying EPAs. Workshop presented at McGill University, Montreal, Que.

Touchie, C. (2017, October). Un continuum de compétence: Utiliser les activités professionnelles confiables [ApC - EPAs] pour assurer une transition fluide entre les études de premier cycle vers la résidence. Workshop given at the International Conference on Residency Education (ICRE), Québec, Que.

Touchie, C. (2017, October). Workplacebased assessment: An essential component of competency-based medical education. Workshop given at the International Conference on Residency Education (ICRE), Québec, Que.

Touchie, C. (2017, October). L'art de rédiger des QCM bien conçues. Workshop given at the Université de Montréal, Montreal, Que.

Touchie, C. (2017, October). La bonne fabrication des questions à raisonnement clinique. Workshop given at the Université de Montréal, Montreal, Que.

Touchie, C. (2017, November). Competency-Based Medical Education: An Assessment Perspective. Workshop given to the Healthcare Education Scholars Program (HESP), Department of Innovation in Medical Education (DIME), University of Ottawa, Ottawa, Ont.

Wojcik, J., & Ferland, A-M. (2017, June). Improving OSCE Cases: A Content Analysis of Questions Asked by SP Trainers. Short oral presented at the Association of Standardized Patient Educators (ASPE) Meeting, Alexandria, VA.

Presentations - 2018

De Champlain, A.F. (2018, January). *The top 10 myths on standard setting.* Keynote plenary presented at Touchstone Institute's Annual Research Symposium, Toronto, Ont.

De Champlain, A.F. (2018, March). *The ABCs of Item Response Theory (IRT)*. Workshop presented at the Ottawa International Conference on Medical Education (ICME), Abu Dhabi, United Arab Emirates.

De Champlain, A.F., & Boulet, J. (2018, March). Ensuring that the competent are truly competent – An overview of common standard setting methods. Workshop presented at the Ottawa International Conference on Medical Education (ICME), Abu Dhabi, United Arab Emirates.

Straehle, M., **De Champlain, A.F.**, Wadhwani, V., & Woo, A. (2018, February). *Innovative solutions to improve the quality of your items.* Symposium presented at the Association of Test Publishers (ATP), San Antonio, TX. Tian, F., Morin, M., De Champlain, A.F., & Gotzmann, A. (2018, February). *Practical Experience in Implementing Various Test Delivery Models.* "Peas in a Pod" discussion session coordinated at the Annual Meeting of the Association of Test Publishers (ATP), San Antonio, TX.

Touchie, C. (2018, January). La notation succès/échec afin d'évaluer pour soutenir les apprentissages : une option digne de confiance? Webinar, Ottawa, Ont.

Touchie, C. (2018, February). *Continuum* d'évaluation pour le Canada. Lecture to the Collège des médecins du Québec, Montreal, Que.

Touchie, C. (2018, March). Emerging Concepts and Practical Applications of Validity. Symposium at the Ottawa International Conference on Medical Education (ICME), Abu Dhabi, United Arab Emirates.

Touchie, C. (2018, March). Emerging Trends and Initiatives in the Implementation and Assessment of Entrustable Professional Activities (EPAs). Symposium at the Ottawa International Conference on Medical Education (ICME), Abu Dhabi, United Arab Emirates. Touchie, C., Boulet, J. (2018, March). *Psychometrics for the non-Psychometrician: A Practical Perspective.* Workshop given at the Ottawa International Conference on Medical Education (ICME), Abu Dhabi, United Arab Emirates.

Touchie, C., & Hoff, R. (2018, February). Identifying EPAs – procedures to arrive at consensus. Ins and outs of Entrustable Professional Activities – An international course on EPAs, Utrecht, The Netherlands.

Touchie, C., Hoff, R., & Englander, B. (2018, February). *Developing a curriculum incorporating EPAs for UME or GME or other health professions.* Ins and outs of Entrustable Professional Activities – An international course on EPAs, Utrecht, The Netherlands.

2017–2018 MCC ANNUAL REPORT – Publications

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Financial report

These financial statements correspond to a full year under the fiscal period:

April 1, 2017 to March 31, 2018

2017–2018 MCC ANNUAL REPORT – Financials

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of the Medical Council of Canada

We have audited the financial statements of the Medical Council of Canada, which comprise the statement of financial position as at March 31, 2018, the statements of operations, changes in net assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

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Our responsibility is to express an

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Medical Council of Canada as at March 31, 2018, and its results of operations, changes in net assets and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants

Ottawa, Canada June 27, 2018

> KPMG LLP Suite 1800 150 Elgin Street Ottawa On K2P 2P8 Canada

613-212-KPMG (5764) 613-212-2896 www.kpmg.ca



2017–2018 MCC ANNUAL REPORT – Financials



See accompanying notes to financial statements.

		2018	2017
ASSETS			
Current assets:	Cash	\$ 5,201,007	\$ 8,296,449
	Accounts receivable	2,020,020	2,939,683
	Prepaid expenses	256,542	239,541
		7,477,569	11,475,673
Long-te	rm investments (note 3)	19,084,276	13,759,596
Tangible capital and in	tangible assets (note 4)	25,238,808	25,764,560
	Pension asset (note 7)	2,228,000	5,002,000
		\$ 54,028,653	\$ 56,001,829
LIABILITIES			
AND NET ASSETS			
Current liabilities:	Accounts payable and accrued liabilities (note 6)	\$ 2,440,636	\$ 3,668,353
	Deferred exam fees	16,782,437	15,948,383
	Pension liability (note 7)	1,515,000	1,400,000
		20,738,073	21,016,736
Net assets (note 5):	Unrestricted	301,772	1,470,533
	Invested in tangible capital and intangible assets	25,238,808	25,764,560
	Internally restricted	7,750,000	7,750,000
		33,290,580	34,985,093
		\$ 54,028,653	\$ 56,001,829



See accompanying notes to financial statements.

		Budget	2018	2017
Revenue (schedule):	Exam fees	\$ 30,339,493	\$ 29,865,014	\$ 29,124,214
	Repository fees	6,087,060	6,925,633	5,818,575
	Grants	2,630,077	2,892,047	2,740,703
	Investment income	1,250,000	2,359,956	1,256,198
	Administration and service fees	925,792	1,774,874	1,083,644
	Other	160,420	161,987	215,577
		41,392,842	43,979,511	40,238,911
Expenses (schedule):	Salaries and consulting services	21,565,744	20,123,357	19,380,778
	Exam conduct and administration	9,166,606	8,767,749	8,462,329
	Office administration	4,449,446	4,831,703	5,411,928
	Projects	3,336,546	3,953,943	3,854,474
	Source verification	1,243,229	1,457,241	1,214,270
	Amortization of capital assets	764,968	671,710	801,848
	Exam development	797,400	483,645	608,472
	Council governance	372,016	298,762	277,426
	Research and development	427,200	281,680	371,790
	Other expenses	159,000	140,700	133,650
		42,282,155	41,010,490	40,516,965
xcess (deficiency) of revenue over				
expenses before the undernoted		(889,313)	2,969,021	(278,054)
Other income (expenses):	Valuation gain (losses) – pension	_	(2,889,000)	1,662,000
	Unrealized gains (losses) on investments	_	(1,801,170)	235,508
	Rent	36,582	26,636	37,554
	Loss on sale of tangible capital assets	_		(291,509)
		36,582	(4,663,534)	1,643,553
Excess (deficiency) of reve	nue over expenses	\$ (852,731)	\$ (1,694,513)	\$ 1,365,499

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Statement of CHANGES IN NET ASSETS

Year ended March 31, 2018, with comparative information for 2017

See accompanying notes to financial statements.

0.010		BALANCE, beginning of year	EXCESS (deficiency) of revenue over expenses	TRANSFERS to (from)	BALANCE, end of year
2018 Unrestricted		\$ 1,470,533	\$ (1,168,761)	\$ –	\$ 301,772
Invested in tangible of	capital and intangible assets	25,764,560	(525,752)	_	25,238,808
Internally restricted:	Pillar 1: Clinical Skills Assessment	300,000	_	(300,000)	-
	Pillar 2: In-Practice Assessment	300,000	_	(300,000)	-
	Pillar 3: Pan-Canadian Databank	350,000	-	(350,000)	-
	Pillar 4: Strategic Alliance	500,000	-	500,000	1,000,000
	Pension special payment	3,000,000	-	(2,500,000)	500,000
	Supplemental Executive Retirement Plans (SERP)	1,400,000	-	115,000	1,515,000
	Contingency	1,600,000	-	(115,000)	1,485,000
	Strategic initiatives	300,000	_	2,950,000	3,250,000
		7,750,000	-	-	7,750,000
		\$ 34,985,093	\$ (1,694,513)	\$ –	\$ 33,290,580
2017 Unrestricted		\$ 1,493,773	\$ 3,512,760	\$ (3,536,000)	\$ 1,470,533
Unrestricted	capital and intangible assets	\$ 1,493,773 16,225,808	\$ 3,512,760 9,538,752	\$ (3,536,000)	\$ 1,470,533 25,764,560
Unrestricted Invested in tangible o				-	25,764,560
Unrestricted	Pillar 1: Clinical Skills Assessment		9,538,752	- 300,000	25,764,560 300,000
Unrestricted Invested in tangible o	Pillar 1: Clinical Skills Assessment Pillar 2: In-Practice Assessment		9,538,752	- 300,000 300,000	25,764,560 300,000 300,000
Unrestricted Invested in tangible o	Pillar 1: Clinical Skills Assessment Pillar 2: In-Practice Assessment Pillar 3: Pan-Canadian Databank		9,538,752 _ _	- 300,000 300,000 350,000	25,764,560 300,000 300,000 350,000
Unrestricted Invested in tangible o	Pillar 1: Clinical Skills Assessment Pillar 2: In-Practice Assessment Pillar 3: Pan-Canadian Databank Pillar 4: Strategic Alliance		9,538,752 _ _ _	- 300,000 300,000 350,000 500,000	25,764,560 300,000 300,000 350,000 500,000
Unrestricted Invested in tangible o	Pillar 1: Clinical Skills Assessment Pillar 2: In-Practice Assessment Pillar 3: Pan-Canadian Databank Pillar 4: Strategic Alliance Pension special payment	16,225,808 - - - - -	9,538,752 - - - -	300,000 300,000 350,000 500,000 3,000,000	25,764,560 300,000 300,000 350,000 500,000 3,000,000
Unrestricted Invested in tangible o	Pillar 1: Clinical Skills Assessment Pillar 2: In-Practice Assessment Pillar 3: Pan-Canadian Databank Pillar 4: Strategic Alliance Pension special payment Supplemental Executive Retirement Plans (SERP)		9,538,752 - - - -	- 300,000 300,000 350,000 500,000	25,764,560 300,000 300,000 350,000 500,000 3,000,000 1,400,000
Unrestricted Invested in tangible o	Pillar 1: Clinical Skills Assessment Pillar 2: In-Practice Assessment Pillar 3: Pan-Canadian Databank Pillar 4: Strategic Alliance Pension special payment Supplemental Executive Retirement Plans (SERP) Contingency	16,225,808 - - - - 1,194,000 1,500,000	9,538,752 - - - - - - - - -	- 300,000 300,000 350,000 500,000 3,000,000 206,000	25,764,560 300,000 300,000 350,000 500,000 3,000,000
Unrestricted Invested in tangible o	Pillar 1: Clinical Skills Assessment Pillar 2: In-Practice Assessment Pillar 3: Pan-Canadian Databank Pillar 4: Strategic Alliance Pension special payment Supplemental Executive Retirement Plans (SERP)	16,225,808 - - - - - 1,194,000	9,538,752 - - - -		25,764,560 300,000 300,000 350,000 500,000 3,000,000 1,400,000
Unrestricted Invested in tangible o	Pillar 1: Clinical Skills Assessment Pillar 2: In-Practice Assessment Pillar 3: Pan-Canadian Databank Pillar 4: Strategic Alliance Pension special payment Supplemental Executive Retirement Plans (SERP) Contingency Building	16,225,808 	9,538,752 - - - - - - - - -	- 300,000 300,000 350,000 500,000 3,000,000 206,000	25,764,560 300,000 300,000 350,000 500,000 3,000,000 1,400,000 1,600,000 –
Unrestricted Invested in tangible o	Pillar 1: Clinical Skills Assessment Pillar 2: In-Practice Assessment Pillar 3: Pan-Canadian Databank Pillar 4: Strategic Alliance Pension special payment Supplemental Executive Retirement Plans (SERP) Contingency Building IT renewal	16,225,808 1,194,000 1,500,000 11,686,013 500,000	9,538,752 - - - - - - - - -	- 300,000 300,000 350,000 500,000 3,000,000 206,000 100,000 - (500,000)	25,764,560 300,000 300,000 350,000 500,000 3,000,000 1,400,000
Unrestricted Invested in tangible o	Pillar 1: Clinical Skills Assessment Pillar 2: In-Practice Assessment Pillar 3: Pan-Canadian Databank Pillar 4: Strategic Alliance Pension special payment Supplemental Executive Retirement Plans (SERP) Contingency Building IT renewal Strategic initiatives	16,225,808 	9,538,752 - - - - - - - - -	- 300,000 300,000 350,000 3,000,000 206,000 100,000 - (500,000) (200,000)	25,764,560 300,000 300,000 350,000 500,000 3,000,000 1,400,000 1,600,000 –

See accompanying notes to financial statements. Cash provided by (used for): Cash, end of year See accompanying notes to financial statements. Account of tangible capital and intangible assets 671,710 801,848 Loss on sale of tangible capital assets 671,710 801,848 Loss on sale of tangible capital assets 671,710 201,800 Cash, end of upsoal of investments 1,801,170 (225,508) Decrease	Stateme	ent of		
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Unrealized loss (gain) on investments1,801,170(235,508)Gain on disposal of investments(1,812,920)(738,428)Decrease in pension asset2,774,0001,456,000Increase in pension liability115,000206,000Change in non-cash operating working capital508,999(4,102,019)2,363,446(955,099)Financing activities:Withdrawals from (purchases of) investments(5,312,930)1,395,672Investing activities:Acquisition of tangible capital and intangible assets(145,958)(10,632,109)Net decrease in cash(3,095,442)(10,191,536)Cash, beginning of year8,296,44918,487,985			671,710	
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Net decrease in cash (3,095,442) (10,191,536) Cash, beginning of year 8,296,449 18,487,985	Financing activities:	Withdrawals from (purchases of) investments	(5,312,930)	1,395,672
Cash, beginning of year 8,296,449 18,487,985	Investing activities:	Acquisition of tangible capital and intangible assets	(145,958)	(10,632,109)
	Net decrea	ase in cash	(3,095,442)	(10,191,536)
Cash, end of year \$ 5,201,007 \$ 8,296,449	Cash, begi	inning of year	8,296,449	18,487,985
	Cash, end	of year	\$ 5,201,007	\$ 8,296,449

1. Purpose of the Organization:

The Medical Council of Canada's ("the MCC") original purpose was to establish and promote a qualification in medicine, known as the Licentiate of the Medical Council of Canada, such that holders thereof are acceptable to provincial licensing authorities for the issuance of a license to practice medicine. At the time of incorporation, its role expanded to include the initiation and promotion of research and development in the evaluation of medical knowledge and competence of undergraduate and graduate medical students and practitioners of medicine and of other health sciences.

Vision Striving for the highest level of medical care for Canadians through excellence in evaluation of physicians.

Mission With the key stakeholders, the MCC:

- Develops, validates and implements tools and strategies to evaluate physicians' competence; and
- Maintains a national registry of physicians and their qualifications throughout their professional careers.

The MCC was incorporated without share capital under Part II of the Canada Corporation Act. Effective October 7, 2013, the MCC continued their articles of incorporation from the Canada Corporations Act to the Canada Not-for-profit Corporations Act. The MCC is a registered charity and as such is exempt from income tax under Section 149(1)(f) of the Income Tax Act (Canada).

2. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook – Accounting and include the following significant accounting policies:

(a) Basis of presentation:

These financial statements reflect the operations of the MCC. These financial statements do not include the revenue, expenses, assets and liabilities of the MCC's related entity, The Medical Identification Number for Canada Inc. Related party information is disclosed in note 8.

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(b) Revenue recognition:

The MCC follows the deferral method of accounting for contributions for not-for-profit organizations. Restricted contributions are deferred and are recognized as revenue in the period in which related expenses are incurred. Examination fees are recognized as revenue when the examination takes place. All other revenue is recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Evaluating examination fees which are inactive for a period of three years are forfeited by candidates and are recorded as revenue.

(c) Tangible capital and intangible assets:

Tangible capital and intangible assets are initially recorded at cost and are amortized on a straight-line basis over their estimated useful lives as follows:

Asset	Useful Life
Tangible capital assets:	
Building – 1021 Thomas Spratt Place	40 yrs
Furniture and equipment	10 yrs
Computer equipment	3 yrs
Intangible assets:	
Computer software	3 yrs

A full year's amortization expense is taken in the year of acquisition.

When a tangible capital or intangible asset no longer contributes to the MCC's ability to provide services, its carrying amount is written down to its residual value.

(d) Employee future benefits:

The MCC participates in a defined benefit pension plan, the Canadian Medical Association (CMA) Pension Plan, and also provides supplemental pension arrangements to certain employees. The MCC is also an employer member of the Healthcare of Ontario Pension Plan, which is a multi-employer, defined benefit pension plan. Pension benefits are based on length of service and final average earnings.

The MCC uses the immediate recognition approach to account for the above plans. The MCC accrues its obligations under the defined benefit plans as the employees render the services necessary to earn the pension benefits. The actuarial determination of the accrued benefit obligations for pensions benefits uses the projected benefit method prorated on service (which incorporates management's assumptions used for funding purposes, other cost escalation, retirement ages of employees and other actuarial factors). The measurement date of the CMA Pension Plan assets, which are recorded at fair value, and accrued benefit obligation do not coincide with the MCC's fiscal year, therefore a roll-forward technique is used to estimate the amounts at each period end. The measurement date of the supplemental pension arrangements' accrued benefit obligation coincides with the MCC's fiscal year. The most recent actuarial valuation of the defined benefit pension plan for funding purposes was as of January 1, 2017, and the next required valuation was started as of January 1, 2018.

The MCC recognizes the accrued benefit obligation net of the fair value of the plan amounts adjusted for any valuation allowance in the statement of financial position at the end of the period. The cost of the plan, comprising (i) changes in the accrued benefit obligation other than those resulting from benefit payments to plan members and net of any employee contributions; (ii) the actual return on plan assets; and (iii) the change in the valuation allowance is recorded in the statement of operations.

Actuarial gains (losses) on plan assets and past service costs arising from plan amendments are immediately recognized into excess of revenue over expenses at the date of the amendment.

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(e) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently measured at cost or amortized cost, unless management has elected to carry the instruments at fair value. The MCC has elected to carry all investments at fair value.

Sales and purchases of investments are recorded on the trade date. Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs. These costs are amortized using the straight-line method.

Financial assets are assessed for indicators of impairment on an annual basis at the end of the fiscal year. Where an indicator of impairment is present, the MCC determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the MCC expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial impairment charge.

(f) Expenses:

In the statement of operations, the MCC presents its expenses by function with the exception of salaries and consulting services and amortization of tangible capital and intangible assets, which are presented separately.

Expenses are recognized in the period incurred and are recorded in the function to which they are directly related.

2017-2018

The MCC does not allocate expenses between functions after initial recognition.

Expenses are disclosed by object for each function in the schedule of expenses.

(g) Use of estimates:

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from these estimates. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known.

Significant management estimates include the assumptions used in determining the pension asset and liability.

(h) Budget figures:

Budget amounts disclosed in the statement of operations and schedule of expenses are based on the original budget of the MCC approved by the Executive Board on August 19, 2016.

3. Investments:

2017-2018

	2018 Cost	2018 Market	2017 Cost	2017 Market
Equities	\$10,447,479	\$10,472,054	\$ 5,851,606	\$ 7,586,531
Bonds and mutual funds	8,653,584	8,612,222	6,123,607	6,173,065
	\$19,101,063	\$19,084,276	\$11,975,213	\$13,759,596

Investments are managed by investment managers in accordance with an investment policy approved by Council. The MCC's investment policy limits investments to fixed income securities with a rating of BBB or better, short-term investments with a rating

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of R-1 or better and equity investments that are reasonably liquid. Except for federal and provincial bonds, not more than 10% of the manager's portfolio can be invested in bonds or shares of a single issuer. Furthermore, no more than 10% of the bond portfolio can be invested in bonds rated BBB.

4. Tangible capital and intangible assets:

	Cost	Accumulated amortization		2018 Net book value	2017 Net book value
Tangible capital asset	S:				
Land	\$ 2,011,226	\$	_	\$ 2,011,226	\$ 2,011,226
Building	24,261,197	1,2	211,720	23,049,477	23,552,099
Furniture and equipment	315,812		166,187	149,625	181,207
Computer equipment	1,011,356	9	82,876	28,480	1,286
Intangible assets:					
Computer software	236,334	2	36,334	-	18,742
	\$27,835,925	\$ 2,	597,117	\$25,238,808	\$25,764,560

Cost and accumulated amortization at March 31, 2017 amounted to \$27,689,967 and \$1,925,407, respectively.

During 2018, the MCC disposed of furniture and equipment and intangible assets with cost and accumulated amortization of \$Nil (2017 - \$1,385,169).

The MCC has a standby letter of credit for \$365,653 relating to the construction of the new building as required by the City of Ottawa to cover potential municipal taxes. The MCC has drawn \$Nil as at March 31, 2018 (2017 - \$Nil).

5. Net assets:

The MCC considers its capital to consist of net assets. The MCC's overall objective is to effectively use resources to maximize the

ability to achieve its vision, fund tangible capital and intangible assets, future projects and ongoing operations. The MCC manages net assets by establishing internally restricted funds and appropriating amounts to the restricted funds for anticipated future projects, contingencies and other capital requirements. These allocations are disclosed in the statement of changes in net assets.

The MCC is not subject to externally imposed capital requirements and its overall strategy with respect to capital remains unchanged from the year ended March 31, 2017.

Internally restricted net assets:

Net assets are internally restricted for specific operating and capital purposes as authorized by Council at the annual general meeting. Internally restricted balances are supported by a clear statement of purpose, specific level of funding required, and a projected time frame for the accumulation and draw down of the balance at the time established.

The purpose of any internally restricted balance is consistent with the objectives of the MCC's strategic initiatives and operating plans, as well as identified risks to the achievement of these objectives.

6. Accounts payable and accrued liabilities:

At year-end, the MCC had no amounts payable for government remittances or payroll-related taxes (2017 - \$Nil).

7. Employee future benefits:

2017-2018

(a) CMA Pension Plan

The MCC is a participating employer in the Canadian Medical Association (CMA) Pension Plan. The CMA Pension Plan is funded by contributions from participating employers and from plan members.

The Supplemental Executive Retirement Plans (SERPs) are unfunded arrangements, sponsored by the MCC.

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The CMA Pension Plan and SERPs are defined benefit pension plans.

The MCC has adopted an annual measurement date of March 31 for estimating the accounting surplus or deficit and establishing benefit costs for the fiscal period.

(i) Plan assets and obligations:

The reconciliation of the funded status of the defined benefit pension plan to the amount recorded in the financial statements is as follows:

(1) Pension liability:

		CMA Pension Plan	Ex	2018 emental ecutive irement Plans	CMA Pension Plan	2017 oplemental Executive Retirement Plans
Plan assets at fair value	\$	27,114,000	\$	-	\$ 24,296,000	\$ -
Accrued benefit obligation	(2	24,886,000)	(1,	515,000)	(19,294,000)	(1,400,000)
	\$	2,228,000	\$ (1,	515,000)	\$ 5,002,000	\$ (1,400,000)

(2) Accrued benefit obligation:

	CMA Pension Plan	2018 Supplemental Executive Retirement Plans	CMA Pension Plan	2017 Supplemental Executive Retirement Plans
Accrued benefit obligation, beginning of year	\$ 19,294,000	\$ 1,400,000	\$ 17,830,000	\$ 1,194,000
Current service cost	1,066,000	84,000	1,084,000	110,000
Interest cost	1,177,000	51,000	1,088,000	45,000
Employee contributions	759,000	-	714,000	-
Benefits paid	(859,000)	(76,000)	(1,368,000)	(47,000)
Actuarial loss	3,488,000	55,000	-	95,000
Administrative expense included in service cost	(98,000)	-	(97,000)	_
Interest expense in addition to interest cost	59,000	1,000	43,000	3,000
Accrued benefit obligation, end of year	\$ 24,886,000	\$ 1,515,000	\$ 19,294,000	\$ 1,400,000

MCC ANNUAL REPORT – Financials

(3) Plan assets:

	CMA Pension Plan	2018 Supplemental Executive Retirement Plans	CMA Pension Plan	2017 Supplemental Executive Retirement Plans
Plan assets at fair value, beginning of year	\$ 24,296,000	\$ -	\$ 20,964,000	\$ –
Actual return on plan assets	1,482,000	-	1,279,000	-
Employer contributions	1,816,000	76,000	1,592,000	47,000
Employee contributions	759,000	-	714,000	-
Benefits paid Administrative expense included in service cost	(859,000) (98,000)	(76,000) _	(1,368,000) (97,000)	(47,000)
Return on plan assets in addition to interest income	(282,000)	-	1,212,000	-
Plans assets at fair value, end of year	\$ 27,114,000	\$ -	\$ 24,296,000	\$ –

(ii) Net benefit cost:

The components of the net benefit cost included in salaries and benefits expense are:

	CMA Pension Plan	Exe	2018 emental ecutive rement Plans	CMA Pension Plan	E>	2017 emental cecutive tirement Plans
Current service cost	\$ 1,066,000	\$	84,000	\$ 1,084,000	\$	110,000
Interest cost Expected return on plan assets	(305,000) 282,000		51,000 _	(191,000) (1,212,000)		45,000
Actuarial gain	3,547,000		56,000	43,000		98,000
Net benefit cost	\$ 4,590,000	\$	191,000	\$ (276,000)	\$	253,000

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MCC ANNUAL REPORT – Financials

2017-2018

(iii) Assumptions:

The significant actuarial assumptions adopted include:

	CMA Pension Plan	2018 Supplemental Executive Retirement Plans	CMA Pension Plan	2017 Supplemental Executive Retirement Plans
Discount rate – accrued benefit obligation	5.50%	3.50%	6.10%	3.60%
Discount rate – pension expense	6.10%	3.60%	6.10%	3.80%
Rate of compensation increase	3.00%	4.25%	3.00%	4.25%

(iv) Plan assets:

Plan assets, at market value, available to provide for plan benefits at the measurement date are invested as follows:

	2018	2017
Debt securities	56%	36%
Equity securities	34%	62%
Cash and short-term securities	10%	2%
	100%	100%

(v) Defined benefit plan:

The latest actuarial valuation of the pension plan for funding purposes was performed as at January 1, 2017. The next actuarial valuation was initiated as at January 1, 2018, in accordance with the requirements of the Pension Benefits Act (Ontario).

As part of the regulations governing provincially regulated pension plans in Ontario, pension plans must meet certain solvency requirements, which assume the plans, are wound up/liquidated as of the valuation date. The actuarial valuation performed as at January 1, 2017 reported a net actuarial loss of \$2,289,000, based on economic assumptions applicable at January 1, 2017.

(b) Healthcare of Ontario Pension Plan:

All new employees hired after December 2017 (currently 10) of the MCC are eligible to be members of the Healthcare of Ontario Pension Plan (the "Plan"). This Plan is a multi-employer, defined benefit pension plan. Employer contributions to the Plan during the year amounted to \$7,151 (2017 - \$0). These amounts are included in employee benefits expense in the statement of revenue and expenses.

Pension expense is based on Plan management's best estimates, in consultation with its actuaries, of the amount, required to provide a high level of assurance that benefits will be fully represented by fund assets at retirement, as provided by the Plan. The funding objective is for employer contributions to the Plan to remain a constant percentage of employees' contributions.

Variances between actuarial funding estimates and actual experience may be material and any differences are generally to be funded by the participating members. The most recent annual actuarial funding valuation of the Plan as at December 31, 2017 indicates the Plan is fully funded.

8. Related party transactions:

7 The MCC exercises significant influence over the Medical Identification Number for Canada Corporation (MINC) by virtue of its ability to appoint 50% of their Board of Directors. The Executive Director of the MCC also sits on the Board of Directors of MINC as a Director. MINC is incorporated under the Canada Corporations Act and is a non-profit organization under subsection 149(1)(l) of the Income Tax Act. MINC was created to establish and maintain a unique physician identifier for every individual in the Canadian medical education and practice systems. The MCC recorded a \$55,094 (2017 - \$30,000) expense for funding to MINC during the period.

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9. Financial risk management:

(a) Credit risk:

The MCC is exposed to credit-related losses in the event of non-performance by counterparties to financial instruments. Credit exposure is minimized by dealing mostly with creditworthy counterparties such as governments and public companies.

The MCC assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in an allowance for doubtful accounts. At period end, there were no amounts allowed for in accounts receivable.

(b) Interest rate risk:

The MCC is exposed to interest rate risk with respect to its interest-bearing investments as disclosed in note 3.

(c) Foreign currency and liquidity risks:

The MCC believes that it is not exposed to significant foreign currency or liquidity risks arising from its financial instruments.

There have been no changes to the risk exposures from 2017.

10. Comparative information

Certain 2016 comparative information has been reclassified to conform with the financial statements adopted for 2017.



		Budget	2018	2017
Exam fees:	MCC Qualifying Examination, Part II	\$ 12,597,000	\$ 12,590,251	\$ 12,009,257
	MCC Evaluating Examination	6,378,400	4,984,745	5,969,074
	MCC Qualifying Examination, Part I	6,257,250	6,513,685	6,346,395
	National Assessment Collaboration Examination	4,049,760	4,545,440	3,759,205
	Certified Examination in	678,198	684,254	672,421
	Family Medicine administration			
	MCC Qualifying Examination, Part I	328,885	298,935	309,345
	Self-Administered			
	MCC 360 – Multisource Feedback	50,000	156,604	58,517
	National Assessment Collaboration (NAC)	-	91,100	-
	Practice-Ready Assessment (PRA)			
		30,339,493	29,865,014	29,124,214
Repository fees		6,087,060	6,925,633	5,818,575
Grants		2,630,077	2,892,047	2,740,703
Investment income:	Realized gain on investment	850,000	1,872,665	738,428
	Interest income	400,000	487,291	517,770
		1,250,000	2,359,956	1,256,198
Administration and service fees:	Administration fees	363,384	509,571	475,396
	Service fees	536,908	843,132	544,082
	Forfeited fees	25,500	422,171	64,166
		925,792	1,774,874	1,083,644
Other		160,420	161,987	215,577
	Total revenues	\$ 41,392,842	\$ 43,979,511	\$ 40,238,911



Consulting services 584,000 484,300 1 Exam delivery and 21,565,744 20,123,357 19,	294,782 085,996 380,778 376,520 816,258
Exam derivery and	376,520
	010,200
	557,974
-	580,500
Certification Examination in Family Medicine admin. 170,108 150,813	131,077
	462,329
Office administration: Bank service charges 884,000 961,424	902,831
	000,784
Employee travel and liaisons 593,701 484,431	424,754
	492,803
General 314,700 229,406	172,849
Legal 200,000 745,557	234,209
	362,530
Employee development 368,350 316,004	231,090
	288,792
Computer equipment rentals and maintenance 158,816 140,429	121,609
Subscriptions and memberships 149,749 100,117	52,485
Insurance 82,148 36,638	43,026
Audit fees 40,000 48,348	42,838
Postage and courier 55,600 68,220	47,730
Foreign exchange loss – 45,929	(6,402)
4,449,446 4,831,703 5	,411,928
Exam development: Test Committees 602,250 306,309	414,579
Central Examination Committee 177,150 163,939	182,250
Revision of objectives 18,000 13,397	, 11,643
	608,472
Projects: MOC5 – – –	531,604
MCC Qualifying Examination, Part I International 1,805,490 2,183,510 1,	578,490
	715,937
MCC 360 – Multisource Feedback 253,262 206,161	111,551
	804,989
Blueprint –	111,903
	854,474
	,717,981



information for 2017		Budget	2018	2017
Balance forward		\$ 39,315,742	\$ 38,160,397	\$ 37,717,981
Council governance:	Annual Meeting	228,651	205,031	159,675
5	Executive Board and Council Meetings	143,365	90,525	116,172
	Council planning initiatives – Technical	-	-	657
	Advisory Committee			
	Awards	-	3,206	922
		372,016	298,762	277,426
Source verification		1,243,229	1,457,241	1,214,270
Research and development:	Research and development	283,000	219,261	283,867
·	Research and Development Committee	118,200	47,468	65,296
	AMR Advisory Committee	26,000	14,951	22,627
		427,200	281,680	371,790
Amortization of tangible capital and intangible assets		764,968	671,710	801,848
Other expenses:	Other corporate membership	129,000	85,606	91,084
	Medical Identification Number for Canada	30,000	55,094	30,022
	Public and organizational relationships	_	_	12,544
		159,000	140,700	133,650
	Total expenses	\$ 42,282,155	\$ 41,010,490	\$ 40,516,965

Licentiates

The Licentiate of the Medical Council of Canada (LMCC) is a key part of the Canadian Standard – the set of requirements agreed upon by the country's provincial and territorial licensing bodies for awarding a full medical licence. Candidates who successfully complete the MCCQE Part II and meet all other MCC requirements are awarded the LMCC and are entered into the Canadian Medical Register.







Α

Abadir, Rony Michel Metry Abazari, Sedigheh Abbas, May Mohe Al-Deen Abbas, Mohammad Anas Abbas, Muhammad Naveed Abbas, Stéphanie Ines Abdalla, Gerges Agaiby Abdelhadi, Salah Abdelhamid, Rehab Hassan Mohammed Abdelmalek, Janet Adel Abdel-Moaty, Gehan Shawki Abdelsayed, Sameh Dawn Mikhail Abdelwahab, Amir Mohamed Ahmed Abdi, Mohamed Abdolali Poor, Maryam Abdulhussein, Fatema Abdulla, Safwat Saleh Abdullah, Ahmad Abdullahi, Rasak Bamidele Abdulmajeed, Ahmed Duraid Abdulmajeed Abedineistanak, Farzaneh Aberumand, Babak Abimboye, Moyosore Omowumi Abo Sharkh, Haider Said Abolghasemian, Mansour Abo-Shasha, Rami Abou El Yazid, Hanan Abdelaty Mahmoud Abou Khalil. Michelle Abraham, Ruth Maria Abu-Alhab, Yusra Talib Mohammed Ali Abuhjar, Abdussalam Khalifa Achen, Alanna Michelle Adam, Cédrick Adams, Carolyn Patricia Adamson, Matthew William Addison, Sean Adebayo, Olugbenga Olufemi Adediji, Ebenezer Olumide Adeghe, Ifueko Joan

Adel. Shiva Adeleye, Kayode Olagoke Adenle, Eberechi Adeosun, Olubukola Adesina, Abosede Abolanle Adeyanju, Fatima Modupeola Adikea, Donatus Chidoruo Adolph, Lauren Michele Afraz, Sajjad Agarushi, Rula Essam Agarwal, Seema Aqha Jafari, Nahid Aghabagheri, Anita Aghaeinia, Mohammad Reza Aghasi Bake, Kourosh Agnihotri, Ricky Ahlin, James Ahmad, Shahla Ahmadi, Amin Ahmadihaghighi, Alireza Ahmed, Mohamed Shalabi Ali Eldeen Ahmed, Mohammed Mohammed Abdelazeem Ahmed, Syed Saad Ahsan, Mohammad Kamrul Ait Iarine, Wassila Ait Ouarab, Djamila Ajlan, Radwan Salem Mohamed Akanihu, Chidi Uche Akbarnezhad, Esmaeil Akhtar, Hisham Javed Akhtar-Danesh, Gileh-Gol Akinpelu, Fadekemi Olubunmi Akinpelu, Olubunmi Victoria Akinsiku, Abike Grace Al Abdulwahid, Dina Al Enazy, Hadi Saeed Al Khamisi, Aisha Hamed Al Nashmi, Tofol Al Nuaimi, Mohammed Ali Said Al Riyami, Hilal Nasser Al Saadon, Abdalrhman Hezab T. Al Tekreeti, Rasha Khalid

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Ahmed Al-Ajealy, Ahmed Abdullah Abd Alalawi, Samah Ebrahim Alam, Jahangir MD Al-Ameer, Meral Alamer, Abdullah Kassim M. Alamian Harandi, Anoosh Alamian Harandi, Kayvan Alamri, Bader Nasser M Alara, Comfort Olamide Al-Aswad, Nadine Naamat Naom Alayed, Khalid Mohammed S. Albader, Abdullah KH. A. KH. Albadry, Sarah Muthenna Majeed Albar, Mohammad Hassan Albashir, Siwar Mazen Albatre, Hudson Albert, Ovie Martin Albertyn, Albert Rowan Aldahneem, Laila Habib Aldalle, Sura Aldemerdash, Maher Mohammed R Aldhukair, Hisham Ahmed Aldujaili, Shadha Hameed Yousuf Ale Ali, Hamideh Alec, Lester Todd Keith Aleksic, Mila Alexander, Yuliya Alexander, Zarine Alexopoulos, Konstantinos Dimitrios Alfiya, Ammar Jameel Yousif Al-Foraih, Noura Alhaddad, Nazar Alhadi, Ali Zuhair Mahdi Alhamzah, Musaad Humoud I Alharbi, Waleed Mohammed M. Alhawshani, Salman Ali Ali Bouacida, Asma Ali, Ghassan Hadi Ali, Omar Sabry Moawed

Alibalazadeh, Lida Alierian, Albaraa Alkenbrack, Kaleigh Elizabeth Al-Khaifi, Muna Said Alkhaleeli, Sinan Sami Abduljabbar Al-Khalidi, Mustafa Alkhalil, Nabeel Tawfeeg Al-Khamis, Ahmed Al-Khazraji, Hind Abduljaleel Khalaf Allahdini, Faramarz Allard, Catherine Allard, Cynthia Allard, Jean-Philippe Allard, Maude Allard-Coutu, Alexandra Allard-Ihala, Erika Allen, Claire Simone Allen, Rvan Ainslev Peter Allen, Steven Allie, Babak Allison, Jessie Almaghlouth, Ibrahim Ali S. Al-Mahdawi, Mays Riyadh Abd Al-Munaf Almahmeed, Husain F. A. H. Almeida, Fiona Minal Almgairbi, Ramzi Salem Almowllad, Hala Alnajjar, Mohammad Alnusif, Naser Salah Al-Obaidi, Sarah Alpachachy, Sadik Jaafar Sadik Al-Qahtani, Saad Mohammed Al-Qaoud, Talal M. R. H. Algarawi, Wael Abdulrahman A. Alrashidi, Sulaiman Al-Riyati, Fayzeh Alrohimi, Anas Mohammed Alrubaye, May Abdulazeez Mohammed Alsabban, Abdulrahman Essam A. Al-Saedi, Alyaa Ali Hussein Alsakati, Luay Abdelwahab

Abdullah S. Al-Shaheen, Abdullah J A E M Al-Shamam, Ali Omran Alsharif, Hafsa Omar Almashhor AlSheikh, Sultan Omar Alshrif, Moustfha Al-Shujairi, Tariq Abadi Humood Alton, Megan Elizabeth Alturk, Mohamad Rami Al-Waeli, Mustafa Mohammed Sadeg Obaid Alwan, Jamal Alyamani, Motasem Abduljabbar A Alyazidi, Raidan Mohammed Alzayer, Hussain Jamal A. Al-Zubaidy, Layla Makky Amalric, Matthieu Aman, Sohail Amao, Oluwasegun Adetunji Amatto, Michael Ambaraghassi, Georges Amin, Asifa Amin, Samiha Aminoltejari, Khatereh Aminsharifi, Amirhossein Amiri Ghahfarokhi, Negar Amiri Ghahfarokhi, Negin Amo Broni, Nana Yaw Ananthan, Dinesh Mahendra Andersen, Sarah Kristin Anderson, Emily Ann Anderson, Lindsay Erin Anderson, Lindsav Rae Anderson, Patrick Thomas Andreae, Martin Erik Andrews, Alicia Roberta Andrews, Jennifer Katherine Andrews, Patricia Cheryl Angers-Gosselin, Emmanuelle Angus, Trevor Anigboro, Hope Ohwomeguono Anine, Faiza Anizoba, Ogochukwu Obed

Alsalamah, Mohammad

Ansari, Jahanzeb Hasan Ansari, Tasjeel Antoine, Juditte Antonious, Mina Yacoub Aziz Hanna Anugom, Anthony Emeka Apkarian, Kamy Applewhaite, Christopher Andrew Aquino, Anna Criselda Oblepias Arabi, Syeda Mahrukh Arafa, Ramadan K. R. Araneta, Patricia Marie Arbanas, Carolyn Victoria Archambault, Cyril Archer, Nicole Elise Archer, Sarah Lauren Archibald, John David Arcinas, Liane Angelie Ardell, Breanne Arès, Sabrina Marina Annie Arget, Michael James Arif, Ragdah Arjmand Kermani, Nahid Arnstead, Neil Brayford Arora, Anshul Arora, Eeshita Arsenault, Marianne Lucie Arshad, Uzma Arslanian, Diran Arslanian, Elizabeth Arthurs, Lauren Aruljothy, Achuthan Arvafar, Ali Asadian, Maryam Ash, Simon Alistair Ashdown, Heather Ashley, Justin Marc Ashrafinia, Narges Aslani, Anahita Assadi, Kaveh Assane, Chadey Asselin, Geneviève Astell, Alexander Nathan

Anker, Katherine

2017-2018

Ataie, Lili Athar, Mohammad Saad Atif. Hina Atkins, Paul William Attali, Audrey Attalla, Nader Said Attia, Germin Attia Au, Kendrick Aubert, Sarah Nancy Deborah Aubin, Ariane Audet-Casgrain, Marie-Alice Audet-Croteau, Virginie Avery, Jennifer Jae Awad, Marianne Awad Bassili Ayar, Firas Fahmi Ayling, Oliver George Spencer Aylward, Tiffany Marie Ayoub, Jessica Avton, Karl Azad, Abdullah Al Azaghdani, Abdulhamid M. Azam, Uzma Azeroual, Simon Azhari, Hassan Mohammad Ramzi Aziz, George Nasseim Aziz, Salman Mahmood Azizi, Kobra Azzam, Rafid Khalis Hassan

B

B Couturier, Florence Babalola, Oluwafunmbi Temi Tope BabapoorFarrokhran, Sahand Bach, Megan Michelle Bacher, Corey Adam Badio, Sandrine Badwal, Randeep Singh Baenziger, Kaitlin Baerg, Lauren Grace Bagheri, Mahshid Bah, Ismaël Bahabri, Aban Sultan A Bahrani, Bahar Bahri, Amika Bahubeshi, Mohamed-Amin Bai, Anthony Baig, Ayesha Ahmed Baig, Mirza Ikram Ali Bains, Kirn Singh Bains, Simrit Singh Baisi, Louis-Philippe François Baithoun, Hala Mumtaz Daoud Baker, Evan Michael **Bal**, Navpreet Balasingam, Nirosha Balasubramaniam, Uthavavanee Bale, Michelle Lynne Balicki, Martha Jean Balofsky, Ari Shmuel Balram, Bhairavi Sita Balthazar, Frederic Bamaga, Ahmed Khamis Bamberger, Mark Douglas Bamigboje, Kayode Emmanuel Bamwova, Edwin Moses Bana, Fidele Banh. Simone Banman, Jordan Michael Bannon, Niamh Bano, Safia Bansal, Sanjay Bao, Tian Tian Baranyi, Matthew John Barazandeh Noveyri, Farhad Barbarian, Razmiq Joseph Barghi, Arvand Barkho, Jouseph Barlas, Angeliki Barnbrook, Julian Egbert John Barnes, Antonia Jane Barnes, Daniel Barnes, Matthew Baron, Matthew Barrett, Sarah Barrette Goulet, Myrrha Barsoum, Ivraym

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Bahramisharif, Maryam

Basheer, Mayada Farid Basheikh, Mazen Abdulrahman M. Basile, Charles-Olivier Michel Basily, Wagdy Talaat Andrih Bassel, Shauna Basta Ebeid, Caroline Sameh Menassa Basta, Meriam Samih Basta, Sameh Bastien, Annie Batchelor, Bobbi-Jean Alexandria Bateman, Justin Baumgartner, Leanne Alberta Baxi, Maulik Vihungbhai Bazaracai, Neila Bazinet, Alexandre Bazinet, Amélie Beauchamp, Philippe Beauchesne, Catherine Beaudet, Timothé Beaudoin, Emily Beaudoin, Pier-Luc Beaulieu Lefebvre, Mathilde Beaulieu. Émilie Beaulieu. Jessie Beaupré, Philippe Beauregard, Suzanne Sylvie Beausoleil, Jasmine Beausoleil, Jean-Marc Joseph Bechamp, Brenden Lloyd Becker, Henry M. Bédard Dallaire, Frédéric Bédard Michel, William Bédard, Marc-Antoine Bédard-Dallaire, Samuel Bédard-Gauthier, Camille Beebe, Genevieve Beech, Benjamin Buckler Beedling, Liam Michael Bégin-Guindon, Catherine Begum, Nadira Behnami, Alireza Behravan, Effat Behrens, Shayla Christena

Behzadi Parsi, Babak Behzadi, Pegah Beiki, Shiva Belal, Ahmed Mohamed Samir Abdelraouf Béland, Chloé Béland, Emmanuelle Béland-Bonenfant, Sarah Bélanger, Justine Bélanger-Roy, Jeanne Belhadisalah, Jamila Beliavsky, Alina Béliveau, Catherine Bell, Graeme Douglas Milton Bell, Justin John Bell, Stephanie Bellan, Daniel Bellemare, Laurence Beller, Gregory Michael Belletête, Pierre-Luc Bello, Rasheed Olalekan Belrose, Jillian Belzile, Maxime Gervais Ben Moussa, Jihene Benaissa, Rafik Benamira, Zahra Bencharif, Sarah Taïssir Bendaoud, Sameh Benes, Alana Kaley Beniey, Michèle Ben-Israel, David Benjamin, Ponn Samraj Benoit Dubé, Simon Félix Benoit, Karine Benoit, Mathieu Benoit, Peter Bentaleb, Jouhayna Bentham, Ricarda Janel Bentzon, Stephanie Erika Benyayer, David Benyoucef, Siham Ben-Zeev, Shachar Berardocco, Matthew Beresh, Erin Colleen Beretta, Rachel Berger-Caron, Frédérique

Bergeron Gosselin, Julien Bergeron, Bobie Bergeron, Gabrielle Bergunder, Michael Christopher Bériault, Sabrina Berk, Thomas Andrew Bernard, Chantal Monique Bernard, Elisabeth Bernardo, Victoria Bernatchez, Harold Jean Berry, Tyler Robert Berthelot-Richer, Maxime Bertrand, Camille Bérubé, Geneviève Bérubé-Lespérance, Marie-Andrée Berwald, Marieke Beshav, Ezzat Mahrouss Youssef Beyer, Jovita Rae Beyls, Emilie Alice Bhaloo, Zafira Karim Bhamber, Amanpaul Bhanji, Seema Bharj, Amit Bhate, Tahara Bhatia, Leon Bhatia, Punashish Kaur Bhatti, Annam Shakeel Bhatti, Mansimran Singh Bhojani, Zainab Bhullar, Ashley Kaur Bhurji, Gurdev Kaur Bi, Azmat Bibawy, Marianne Emil Louca Bibic, Tanja Bibr, Dalia Bidal-St-Aubin, Magali Bienkowski, Asha Christina Bienz, Marc Nicolas Biaham, Blair Bilbey, Nicolas James Bilodeau, Laurent Bisaillon, Jonathan Bishay, Mena Bishop, Alexandra Laurie

Bergeron Gallant, Krystale

Bishop, Harrison McLean Bishop, Kelly Bissonnette, Andréanne Bissonnette-Roy, Caroline Biswas, Ajoy Bitton, Yoel Blaauwendraat, Justin Black, Dominic Southwell Black, Justin Orrin Black, Kristin Blackbyrne, Mary-Kathryn Blackmore, Charlotte Megan Blades, Megan Blain, Erika Blais, Maxime Blais, Philippe Blais, Rachelle Blais-Laroche, Sarah Blake, Christopher William Blakely, Kim Blanchard, Eric Alexandre Blanchard, Pierre-Gilles Blanchette, Charles Blankenstein, Jonathan Adam Blankstein, Udi Blaszczyk, Natalia Anna Bleau, Marie-Pier Blelloch, Sarah Bloom, Benjamin Bloomfield, Valerie Bluman, Joel Daniel Newman Blyth, Lacey Roseanne Boctor, Hani Fouad Bodley, Gilma Anata Bodley, Thomas Fredrick Boehm, Kaitlin Sarah Boettcher, Tyson Andrew Boileau, Stéphane Boissonnault, Ève Boissonneault, Charles Boisvert-Moreau, Frédérique Boivin Gagnon, Renaud Boivin, Matthieu Boles, Boles Naguib Seddek Bolina, Preeti Bollu, Apoorva

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Bolstad, Jeremiah Patrick Bonares, Michael Bonneville, Gabrielle Meghan Boone, Katherine Allison Borduas, Jean-Francois Borghaie, Mehrdad Bortolin, Kristen Alyssa Borwein, Alexandra Marie Bos, Cecily Bosma, Nicholas Adam Joseph Bossé Chartier, Gabrielle Bostan, Cristina Botha, Pieter Lodewikus Botsford, Chelsea Elizabeth Bouabdallah, Ouassila Bouadda, Nabila Bouchard, Antoine Bouchard, Charles Emile Bouchard, Guillaume Boucher, Christina Raeleen Boucher, Claudine Boucher, Nicolas Boucher, Thierry Bouclin, Marie-Michelle Boudreau, Christelle Boudreau-Frenette, Mathieu Boukadoum, Kamel Boulos, Caroline Boumahni, Nahla Bou-Malham, Leila Bourassa-Blanchette, Samuel Bourbeau, Louis-Philippe Bourdeau, Jémima Farrah Bourgeois, Sophie Bouraeois-Gosselin, Joëlle Bourget Murray, Jonathan Bourguignon, Alex Bourque, Alexandra Bousquet, Emilie Nina Renee Bousquet, Marie-Christine Bouteaud, Jeanne Boutin, Catherine-Audrey Bowden, Chantelle Marilyn Tiffanv Bowen, Julie Emma Bowers, Nicolas Gordon Riedel Bryshun, Jarryd Douglas

Bowes, Duncan Edward John Bown, Matthew Harry Joseph Bowthorpe, Lindsay Michael Boyd, Derek Jonathan Bovle, David Lee Bozso, Sabin Joseph Brace, Chantalle Brack, Andrew Bradley, Elaine Michele Braganza, David Andrew Brahmbhatt, Rajmayur Brandon Sutherland, Kailyn Branfield Day, Leora Brar, Harmenjit Singh Brassard, Alexis Ashley Breau, Audrey Breen, John David Breton, Isabelle Brewster, Daniel Lee Brienza, Vincent Joseph Michael Briggs, Joshua William Alexander Brin Clément , Sarah Brisson, Charles Devin Brister, Danica Brochu, Joshua Philip Brochu, Victor Brochu-Doucet, Marie-Audrey Brodeur, Sébastien Brooks, Page Broughton, Jonathon William Brouillette-Chouinard. Catherine Brousseau, Katharina Annv-Lynne Brouwers, Frederieke Mariette Brown, Alastair Masson Brown, Catherine Ruth Louise Brown, Lisa Christine Brown, Meghan Louise Yvonne Brown, Stephanie Ann Brunet, Laurence Brunet, Mélissa Pauline Brus-Peterson, Cheryl

Buchko, Max Thomas Buckley, Elaine Jayne Catherine Budiansky, Adele Sandra **Buell, Danielle Frances** Bugtor, Faise Talat Bui, Tammy-Yen Bukhari, Nedal Bulajic, Ranka Bull, Courtney Elizabeth Bunting, Alexandra Catherine Burger, Bryce Nathanael Burgess, Adam Reginald Burgoyne, Steven John Joseph Burhani, Zain Burke, Peter Raymond Burleigh, Angela Burley, Joshua Paul Baker Burnett, Adam Burns, Sarah Elizabeth Grace Burton, Amy Renee Burton, Glen Burton, Kirsteen Bushara, Dalia Abdelgadir Bushell, Barry Robin Bussières, Alexandra Busuttil, Alia Butani, Vikram Raj Jorgen Buttemer, Samantha Elizabeth Buzikievich, Lindy

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Caddy, Patricia Mae Cadet, Jérémie Cadieux, Danielle Christine Cadotte, Adam Cafferty, Fergus Cai, Emmy Cai, Zhuo Ran Cai, Zhuoxuan Judy Caissie, Natasha Calderon Ramirez, Claudia Lucrecia Callan, Laura Elizabeth Cameni, Claparède

Cameron, Ben William Cameron, Kimberly Cameron, Lita Ubluriag Wegadusk Camorlinga, Paola Campagna, Christian Campbell, Bridget Megan Mairi Campbell, Caleigh Marina Campbell, Eric James Campbell, Sara Annie Campos, Sarah Victoria Cao, Sissi Capelle, Karina Capilnean, Ioana Capistran, Ève Caputo, Laura Elisa Carbonneau, Cynthia Lily Carbonneau-Cadrin, Kristopher Carey, Breanne Doris Carev, Nathalie Brenda Carini Gutierrez, Alessandro Carneiro de Lima, Camila Jardim Carocci Jaimes, Stefanie Caron Rousseau, Samuel Caron, David Caron. Geneviève Caron, Isabelle Caron, William Nevin Caron-Bazinet, Maude Caron-Robert, Mathieu Carrier, Ivanie Carrier. Olivier Carrière, Vincent André Nicolas Carruthers, Martha Helen Carson, Kaitlyn Rose Carstens, Christiaan Louis Carter Ramirez, Alison Carter Ramirez, Daniel Marcelo Cartier, Maxime Cartier, Sophie Carvalho, Michael Casaclang, Natalie Oh Cashman, Stephen Cassels, Michael David Castillo, Joyce Kristine

Castronovo, Venera Cristina Catena, Gina Vanda Kaila Cavanagh, Angela Dawn Cavazzi, Elena Nicole Caza, Marie-Michèle Cecchini, Michael Matthew-John Ceniza, Michelle Anne Manaloto Cervi, Andrea Lee Cescon, René Christopher Cha, Jieun Reina Camille Chababi, Walid Chabot, Kevin Chabot, Marie-Pierre Chacko, Anil Chadive, Bharathi Chahal, Manik Chai, Jia Ren Chainey, Jonathan Joseph Kevin Chair, Irene Iljoo Chaix, Marie-Alexandre Pierrette Chakravarti, Arpita Chalut, Frédéric Chamberlain, Graham Ross Chamberland, Laurence Chan Chun Kong, David Chan, Alex Chan, Andrew Joseph Chan, Danny De Hao Chan, David Chan, Emilv Chan, Evelyn Kimberly Oi Lam Chan, Ian Young Mon Chan, Jessica Pui Kar Chan, Ka Hong Chan, Kenjey Chan, Malcolm Wing Chung Chan, Richard Michael Chan, Robin Chan, Tony Chi-Tong Chan, Wesley Chan, Wilfrid Chi-Yip

Episcope

Chandler, Rowan Mary Chandra, Kavish Prateek Chang, Albert Chang, Christine Chang, Jennifer Chang, Jin Yop Chang, Soohyun Chang, Ting Ya Emily Chang, Yuh-Shin Chao, Chung-chi Jennifer Chapman, Lindsey Elizabeth Harterre Chara, Gurpreet Singh Charbonneau, Maxime Chard, Ryan Anthony Charest Bossé, Marie-Catherine Charison, Jodie Christine Charland, Solène Charlebois, Jordon Charles, Christopher Charles, Emmanuel Charman, Erin Charron, Véronique Chartrand, Genevieve Chatha, Sandeep Kaur Chatur, Nurin Minazali Chau, Spencer Benjamin Chaudhary, Ali Chaudhary, Simone Chaudhry, Karman Chauhan, Owen Montero Chauhan, Sunil Chavali, Soujanya Chawla, Puneet Kaur Chawla, Raman Chawla, Vanika Che, Marion Cheah, Matthew Su-Hong Cheema, Amarpal Singh Cheema, Rimpy Chen, Amv Chen, Charissa Chieh-Hwei Chen, Joel Chen, Li Hao Chen, Lina Chen, Steven Xuanming

2017-2018

Chen, Yi Qi Chen. Yufena Cheng, Edwin Ka-Ho Cheng, Eva See Wah Cheng, Jason Kin-Loon Cheng, John Hanzhang Cheng, Loni Cheng, Vicky Yinyee Cherian. Mathew Cheriet. Imane Cherifi, Sabrina Cherniak, Rebecca Michelle Barbara Cherniawsky, Hannah Marie Cherry, Angus William Naylor Chery, Martine F. Chesley, Alexandra Erin Chetty, Natasha Cheung, Adrienne Cheuna, Edward Man-Tsun Cheung, Loretta Yuen Yi Cheung, Matthew Chiu-Leung Cheung, Pierre Yulmin Chhabra, Rahul Chhabra, Shawn Chhabra, Simranjit Kaur Chhibba, Ruchi Chiasson, Emma Kathleen MacGregor Chibber, Tamanna Chifa, Daniela Chilton, Caitlin Jane Chimunda, Timothy Chin, Leslie Chinnappa, Vinod Chis, Roxana Chittick, Samantha Anne Chiu, Betty Chiu, Chiaw Ling Chivulescu, Iolanda Silvia Cho. Brian Yongwan Cho, Chan-Kyung Cho, Natalie Choe, Sein Choi, Alexandra Choi, Hyoungjin

Choi, Ji Hyeon Choi, Jung-Un Choi, Nicole Haejin Chokron Garneau, Sandra Chomicki, Sarah Olivia Chomyn, Alanna Jacqueline Olga Chong, Evan Choo, Jiancheng Chotee, Khiraj Kumar Choudhary, Kavita Choudhry, Affaf Tahir Chouinard, Eric Chouinard-Pelletier, Guillaume Chow, Alexandra Sin Kwan Chow, Justin Yewman Chow, Kristin Marie Chow, Lindsey Heather Chow, Meghan Rachelle Chowdhury, Mohammad Shahadat Chowdhury, Sheehan Chowdhury, Tasnia Akhter Christensen, Marie-Pier Chu Kwan, William Chu, Jenny Elizabeth Chu. Lucv Lu Chukwu, Daniel Kelechukwu Chukwu, Eke Esonu Chukwunyerenwa, Chukwudi Kingsley Chung Tun Wong, Karen Yin-Sin Church, Matthew Frank Cihal, Alexandra Leigh Cipkar, Christopher Michael Clarahan, Shannon Diane Gwen Cordell, Marya Elizabeth Clark, Alexa Piroska Fejes Clark, Kirsten Melanie Clark, Sheldon James Clarke Whalen, Erica Lisa Clarke, Fiona May Classen, Christopher Wayne Claveau, Jean-Sébastien Claveau, Jessica Clavel, Rose Clayden, Miles Cochrane

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Clements, Thomas West Clifford Rashotte, Matthew Clinkard, David Clivatti, Jefferson Cloutier-Blais, Antoine Clynick, Meghan Patricia Coccimiglio, Angela Barbara Coccimiglio, John Gaspare Cochrane, Haley Kendahl Coetsee, Dirk Jacobus Colbourne, Gina Rebecca Mary Cole, Alexandra Elyse Cole, Katherine Marie Coleby, Jillian Lindsay Collins, Cara Collishaw, Nassim Colozza, Sara Josephine Comtois, Andrée-Anne Conlon, Ronan John Connolly, Rory Daniel Connor, Dale Wesley Conrad, Kyle Firmin Cook, David William Cook, Emily Elizabeth Cooke-Hubley, Sandra Margaret Copeland, Alexandra Coppens, Julia Suzanne Corazzola, Daniel Corbeil, Alisson Amanda Corbeil, Pierre-Luc Corbett, Lacev Joanne Corbin, Jessica Marie Coric, Ljiljka Corkum, Mark Cormier, Amélie Cormier, Faith Cornell, David Glen Corran, Brigitte Jeanne Vivian Correa, Natasha Correa, Rohann Jonathan Mark Corrigan, Jennifer Corso, Zachary

Clement, Elizabeth Ann

Cortel, Miguel Alejandro Cortina, Sandra Christina Coschi, Courtney Heather Cossette, Laurent Costello, Gregory Robert Lewis Czyzowicz, Agata Côté Maheux, Marianne Côté, Anne-Josée Côté, Claudia Côté, Dominique Côté, Marie-Pier Côté, Maxime Côté, Pascale Coulombe, Claire Coulombe, Samantha Courchesne, Craig Courteau Godmaire. Geneviève Courteau-Vézina, Chloé Couturier. Charles Couturier. Christian Jean Covello, Thomas Patrick C Cox, Bernard Louis Cox, Gemma Louise Cox, Lizebeth Covle, Matthew Jensen Cozma, Ioana Craik. Alison Cram, Jordan Crawshay, Aven Marie Cressman, Alex Crevier-Tousignant, Maxime Crocker, Elise Deborah Cronier-Pichette, Laurie Crookshank, Meghan Cathleen Maria Crosbie, Charlotte Hoegg Croteau, Katie Cynthia Croteau, Simon Crow, Alastair Andrew Wilson Crow, Roan Nicholas Cruise, Sean Joseph Crystal, Alexander Cuddington, Erin Elizabeth Cui, Wendy Cung, Yen Minh Curioso, Ma. Noreli Bardenas

Curry, Thomas Edward Cvetkovic, Anna Cybulskie, Candice Lynn Cvr. Kaitlin

da Silva, Alexandrine Dabaghjamanesh, Mojtaba Dada, Avorinde Andrew Dadour, Joseph Rudy Dagenais, Christophe Dagher, Marc Dahan, Maya Esther Dahn, Hannah Dahn, Tara Rae Dakhallah, Nawar Dale, Ryan Jonnathan Dallaire, Julien Dallaire, Renée Dallaire, Véronique Dalley, Sara Laura Katie Daly, Andrew Gordon Dalv, Nadia Dalzell, Rachel Anne Damodaran, Somanathan D'Amours, Lydiane D'Amours, Roxanne Daneault Péloguin, Isabelle Dang, Rohan Dana, Wilfred Daniel Pereira, Diego Daniels, Shay-Anne D'Aquila, Michael Carmine Dare, Anna Jane Darko, Kofi Anin Afriyie Darmawikarta, Denise Kuwawi Darvesh, Jawid Dason, Shirin Ebernella Pillav Davenport, Danielle Alexandra David, Victoria Davidson, Benjamin Davidson, Claudine Brosseau Davidson, Mark Derek Andrew

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